



President's Report

2022-2023



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Welcome

A MESSAGE FROM THE PRESIDENT



Dear Monarch Nation:

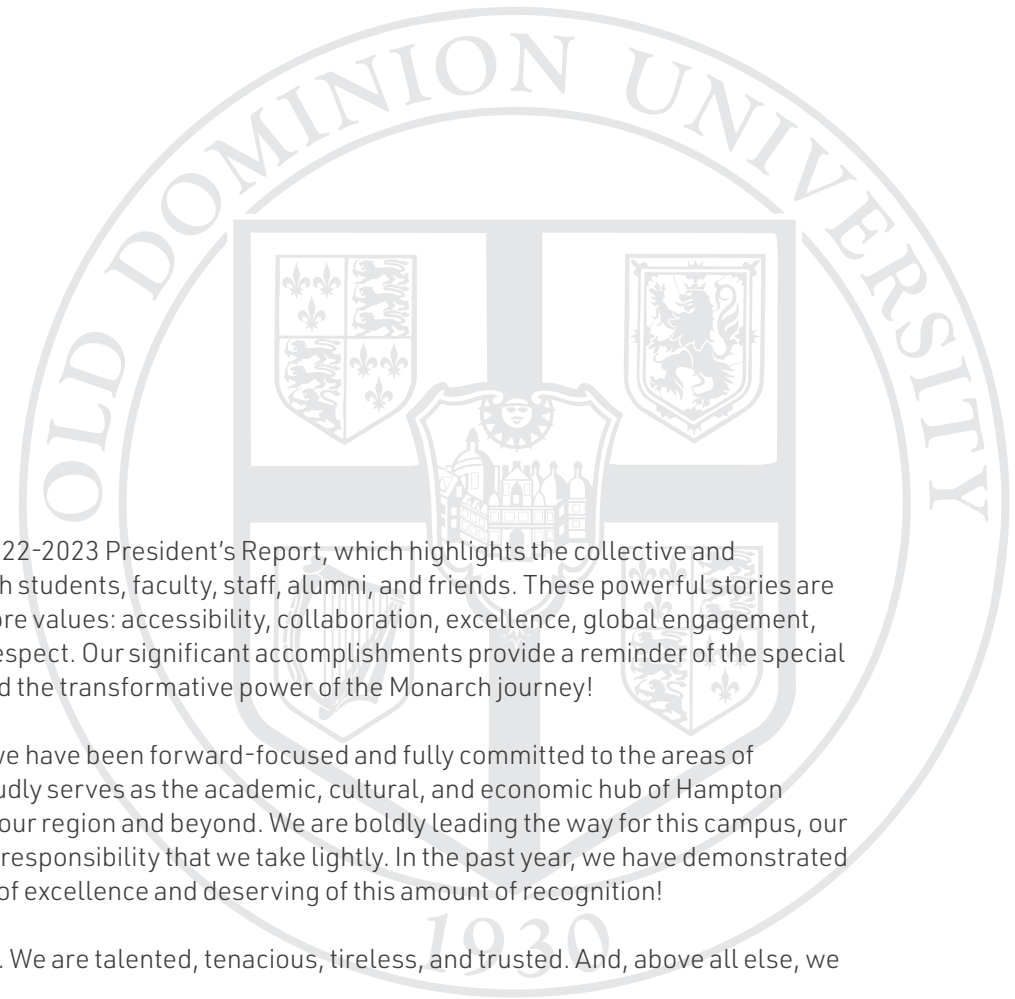
I am pleased to share the 2022-2023 President's Report, which highlights the collective and individual efforts of Monarch students, faculty, staff, alumni, and friends. These powerful stories are reflective of our Monarch core values: accessibility, collaboration, excellence, global engagement, inclusion, innovation, and respect. Our significant accomplishments provide a reminder of the special nature of our community and the transformative power of the Monarch journey!

Since Old Dominion University's founding in 1930, we have been forward-focused and fully committed to the areas of teaching, research, and service. Our University proudly serves as the academic, cultural, and economic hub of Hampton Roads. We are at the center of what is happening in our region and beyond. We are boldly leading the way for this campus, our communities, and the Commonwealth. This is not a responsibility that we take lightly. In the past year, we have demonstrated time and time again that we are worthy of this level of excellence and deserving of this amount of recognition!

At Old Dominion University, we are thought leaders. We are talented, tenacious, tireless, and trusted. And, above all else, we are trailblazers. GO MONARCHS!

With Monarch Pride,

Brian O. Hemphill, Ph.D.
President



A Year in Review

VMASC 25TH ANNIVERSARY CELEBRATION



Old Dominion University's Virginia Modeling, Analysis, and Simulation Center (VMASC) celebrated its 25th anniversary with an event at the Suffolk facility on August 10, 2022. During the event, many local, state, and national leaders, as well as faculty and staff, gathered to reflect on the research center's accomplishments and goals for the future.

Established in 1997 to provide training for the U.S. military, the research center has expanded its use of modeling and simulation technology to include the medical field, transportation, digital shipbuilding, logistics, and cybersecurity with more than \$15 million in active projects underway.

VMASC is not only at the forefront of higher education. More than 30,000 high school students have gone through VMASC's Digital Shipbuilding program, which has engaged them in engineering, data science, and modeling and simulation to prepare the next generation of Hampton Roads' shipbuilding and repair workforce.



CAPITAL CAMPAIGN LAUNCH

On October 20, 2022, Old Dominion University launched "*Forward-Focused: For Dreams and Beyond*," a \$500 million capital campaign to fund scholarships and research opportunities for students; attract top faculty; invest in health sciences; deliver new athletic scholarships; and ensure the campus continues to offer high-caliber, modern facilities for living and learning. With the support of generous donors, the five-year campaign already raised \$275 million as of the October 2022 event date.

The campaign will capitalize on the University's forward momentum, including its recent designation as an R1 Research Institution by the Carnegie Classification of Institutions of Higher Education. This effort has defined the following areas of focus:

- **Student Success:** \$100 million in new scholarship support and \$8 million to provide more student-led research opportunities and expand internships and experiential learning;
- **Academic Excellence:** \$85 million to attract world-class faculty, finance additional department chairs and professorships, and provide faculty with state-of-the-art technology and equipment;
- **Top-Tier Research:** \$81 million to support ODU's R1 designation, with a focus on coastal resilience, cybersecurity and data sciences, maritime, and autonomous systems;



PRESIDENTIAL INAUGURATION

Old Dominion University commemorated the inauguration of President Brian O. Hemphill, Ph.D. during Homecoming weekend with a historic investiture ceremony, the launch of a capital campaign, and the kickoff of Monarchs Give Back. President Hemphill was installed as the ninth president by Board of Visitors Rector R. Bruce Bradley '78 during an investiture ceremony on October 21, 2022 in Chartway Arena.

Before an audience of students, faculty, staff, and representatives from across higher education and the community, Rector Bradley bestowed the presidential medallion, and Provost and Vice President for Academic Affairs Austin Agho, Ph.D. presented the academic mace. "Brian is perfect for these times because we are at an inflection point and entering a time of great opportunity," Rector Bradley said, later adding, "The future of Old Dominion is very bright indeed."

Reflecting on his first year at the University, President Hemphill said, "When we began this journey together on July 1, 2021, we made a commitment to excellence, accountability, transparency, and student-centeredness. Without question, Old Dominion University's longstanding reputation and proven success in providing access and opportunity are the cornerstone of our efforts and will continue to guide us as we move forward together."

President Hemphill noted higher education is changing. "Now, we can allow skyrocketing tuition, growing student debt, the enrollment cliff, the value proposition, or the challenging post-COVID environment to define us and limit our possibilities, or we can embrace innovation and opportunity," he said. "And, in turn, we will be a forward-focused institution in our research, forward-focused in our teaching, and forward-focused in our service. The universities that engage in innovative approaches

and visionary changes will remain at the forefront during these challenging times. I commit that Old Dominion University will be one of those leading institutions."



To mark the occasion of the inauguration, President Hemphill and First Lady Marisela Rosas Hemphill, Ph.D. launched Monarchs Give Back, an annual food drive and community service project, to highlight the University's commitment to partner with the Hampton Roads community. In the first year of this annual effort, the Monarch community collected donations of 20,000 nonperishable food items to benefit children experiencing food insecurity, especially those in Norfolk City Public Schools.

- **Improving Public Health:** \$70 million in philanthropic investment in public health, including mental health initiatives, a robust library for the future ONE School of Public Health, a professorship in substance abuse nursing, and a chair in mental health nursing;
- **Building a World-Class Campus:** By creating a top-caliber campus for living and learning, adding a Data Science facility and Alumni Center, improving the Perry Library, and modernizing engineering lab technology; and
- **Stepping Up Athletics:** \$120 million to add athletic scholarships and offer the best facilities possible, including expanding and upgrading the baseball stadium.



SECOND ANNUAL PUBLIC ARTS FESTIVAL

The Barry Art Museum soared to new heights from October 14-16, 2022 for Mars Fest. The festival featured artist Luke Jerram's large-scale sculpture of Mars, a realistic depiction of the red planet that hovered above 43rd Street and was nearly 23 feet in diameter. Activities included dance performances, glassblowing, and a special red beer from Cova Brewing Co. In addition, NASA hosted special events at the museum.

UNVEILING OF NANCY LIEBERMAN STATUE

On November 5, 2022, Monarch Nation unveiled the very first statue of a person on our campus to join the bronze statue of Big Blue located in Webb Center and the 130 mermaids located all across the City of Norfolk. That person is none other than ODU basketball and WNBA great, Nancy Lieberman '80, known to many as Lady Magic! Standing tall on Monarch Way in front of the Bennett and Blanche Mitchum Basketball Performance Center, the statue, carefully crafted by master sculptor Brian Hanlon, is a reminder of Nancy and her teammates, who truly put our women's basketball program in the national spotlight. In addition to unveiling a statue of Nancy, the City of Norfolk completed an honorary street naming for a portion of 43rd Street between Hampton Boulevard and Monarch Way known as Nancy Lieberman Pass.



NEW SCHOOL OF DATA SCIENCE

A School of Data Science has been formed in a concentrated effort to position ODU as a national leader in the rapidly growing, cross-disciplinary field. The new school received State Council of Higher Education for Virginia (SCHEV) approval on January 10, 2023. And, on February 1, 2023, the School of Data Science officially became the central home for coordinating academic programming that until now has been spread across the University's colleges. Teaching and research faculty within the new school will develop interdisciplinary courses and degrees and conduct state-of-the-art research.

The School of Data Science occupies space in Monarch Hall on the main campus. Research labs and office spaces for graduate assistants are located in Kaufman Hall, the Engineering and Computational Sciences Building, and VMASC in Suffolk. Additionally, the new school also will have a branch in Virginia Beach's Town Center. Opening

in the Fall of 2023 and located on the top floor of the Armada Hoffler Tower, the ODU Virginia Beach Institute of Data Science will include research labs, an innovation space, and a training space for simulating cybersecurity incidents.

The School of Data Science will particularly focus on enhancing partnerships with federal research laboratories located throughout the region. Research areas relevant to the region include maritime transportation, shipbuilding, strategies to address health disparities, and projects that would be of interest to national research laboratories located in Hampton Roads.



HRBRC HEADQUARTERS OPENING

Scientists, researchers, community leaders, clinicians, and other professionals in the healthcare industry throughout Hampton Roads now have a state-of-the-art facility to collaborate on innovative projects and jump-start scientific research to address health disparities in the region. The Hampton Roads Biomedical Research Consortium (HRBRC), a state-sponsored partnership among Old Dominion University, Eastern Virginia Medical School, Sentara Health, and Norfolk State University, celebrated the opening of its headquarters on April 7, 2023 at the ODU Tri-Cities Center in Suffolk.

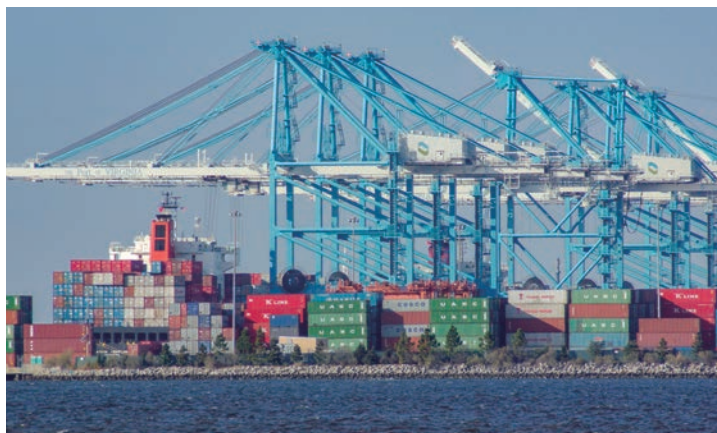
HRBRC was funded by Virginia lawmakers in 2020 to advance and serve as a catalyst for emerging research and economic drivers in Hampton Roads, while also addressing the region's significant healthcare inequity and disparities. Since its creation, the consortium has secured \$10 million in government grants and has another \$15 million pending. The facility includes four unique labs – a Prototyping and Integration lab, a 5G Digital Living lab, an AI and Analytics lab, and a HIPPA (Health Insurance Portability and Accountability Act) lab for medical research associated with Controlled Unclassified Information (CUI) or Personally Identifiable Information (PII). The Prototyping and Integration lab houses a digital anatomy printer that can quickly and affordably replicate the same biomechanical properties as human tissue to be used for biomedical training.

INAUGURAL MARITIME SYMPOSIUM

The inaugural Maritime Symposium was hosted by the University in partnership with the Virginia Maritime Association on April 12-13, 2023. The purpose of the event was to provide a direct linkage between the maritime industry and the significant work occurring at Old Dominion.

The two-day event brought together the academy, industry, and military with more than 25 local companies, 10 maritime training institutions, and six partners and sponsors that engaged with 43 speakers and panelists, including Newport News Shipbuilding President Jennifer Boykin, who served as the keynote speaker.

The symposium truly underscored ODU's significant and growing commitment and investment in the maritime field. Moving forward, this annual event will expand to include engagement with K-12 schools, including administrators, teachers, and students.



FIRST-EVER BUDGET SUMMIT

Approximately 700 stakeholders from across Old Dominion University gathered on April 26, 2023 in Chartway Arena to participate in the first-ever Budget Summit. Students, faculty, staff, and administrators were invited to brainstorm opportunities for innovation, efficiencies, and revenue generation with the goal of making higher education at ODU equitable, affordable, and transformative.

The event began with an open session featuring presentations on the state budgeting process from Aimie Gindi, Associate Director of the Virginia Department of Planning and Budget, and the University budgeting process from Chad A. Reed, Vice President for Administration and Finance and Chief Financial Officer. Vice President Reed shared how the University allocates resources, noting the bulk of expense supports instruction. He set forth the key objective for those assembled by leveraging the event to collaboratively inform both the internal budget process and Six-Year Plan that the University submitted to the state on July 15, 2023.

Participants broke into 12 groups focused on innovation, efficiencies and revenue generation, sharing their findings with all attendees in the afternoon. Representatives presented strategies, ranging from embracing artificial intelligence, or AI, to incentivizing shared investment in systems and reassessing grading methodologies. A final report summarized each of the breakout group presentations with a total of 21 specific recommendations, which were shared with the campus community and posted on the University's website.





NEW SCHOOL OF SUPPLY CHAIN, LOGISTICS, AND MARITIME OPERATIONS

Old Dominion University has created a School of Supply Chain, Logistics, and Maritime Operations, reflecting its commitment to serving as a worldwide leader in maritime studies. The school, approved by SCHEV on September 19, 2023, has resulted in a central academic home to coordinate programming on supply chain, logistics, and maritime topics that have been studied across the University's colleges and through the Office of Research.

Supply chain management and maritime operations are inherently interdisciplinary, and recent supply chain challenges have shown that logistics professionals need wide-ranging subject matter expertise to address challenges affecting the global economy. Students trained in supply chain, logistics, and maritime operations can find experiential and professional opportunities in thinktanks, businesses, health agencies, and nonprofit organizations.

The addition of the school has furthered the University's legacy of maritime-focused initiatives, including the International Maritime, Ports and Logistics Institute created more than 30 years ago in the Strome College of Business. Recently, ODU was ranked by the *Asia-Pacific Journal of Operational Research* as the top U.S. institution in maritime management research.

The school supports the work of the Maritime Consortium, which was established in November of 2021 and aims to promote and expand ODU's maritime-related resources and support the workforce and research needs of several industries - naval and defense, shipbuilding and repair, commercial shipping, port and maritime supply chains, offshore wind, and more. Through the development of the consortium and the school, ODU is positioned to provide leading-edge data analytics, digital transformation, operational and innovation resources, training, and research.

The school will bring together faculty from across the University's academic colleges to build interdisciplinary programs, including but not limited to business analytics, coastal engineering, oceanography, engineering management, systems engineering, information technology, political science, geography, history, management, sociology, data science, cybersecurity, and marketing. The School of Supply Chain, Logistics, and Maritime Operations will address the growing demand for a skilled logistics workforce by offering maritime and supply chain degrees and just-in-time learning applications through shorter certificate programs.



EVMS INTEGRATION

Throughout the 2022-2023 academic year, Old Dominion University dedicated much of its focus and work toward the Eastern Virginia Medical School (EVMS) integration. Together, we will enhance educational opportunities; address workforce gaps; expand research initiatives and related outcomes; help combat the health disparities facing our region and its people; and pursue the endless possibilities for our campuses, our communities, and our Commonwealth.

Recent progress includes approval and funding from the state to establish an academic health sciences center. Now, we are sharply focused on engaging with state leaders and external partners, including Sentara Health, regarding additional funding needs and future growth plans. These collaborative conversations make it clear that ODU, EVMS, the Commonwealth, and Sentara are all deeply committed to this important initiative. We could not ask for better partners than the Commonwealth and Sentara as we together work through the final details, which will lead to a successful integration in 2024!

As this important effort progresses, functional teams and the Integration Management Offices (IMOs) continue to make substantial progress. Both institutions are fully immersed in the remaining work toward the goal of a successful integration. With the last two years of planning and progress as a strong foundation, we remain grateful and optimistic about our current position and the journey ahead. That journey would not be possible without the immense support and tireless work of our respective campuses and the broader community.



Monarch Moments

THURMOND SCHOOL PUTS ODU AT THE FOREFRONT OF SALES AND NEGOTIATION EDUCATION

Many years ago, Dick Thurmond '76 witnessed two salesmen at a local car dealership taking advantage of a young woman's lack of negotiating skills. Dick, who has spent decades working in the real estate business and is currently Southeast Regional Chairman of Howard Hanna Real Estate Services, left the dealership after negotiating his vehicle purchase. But he couldn't get the salesmen and that woman out of his mind.

"I should have gotten up and gotten involved in it," he said. "I walked out the door, and I decided I'd go back. And I went back, and the lady was gone, and the salesmen were gone. And I always felt bad that I did not take the initiative to go over and help that young lady." That experience contributed to his decision to create the Thurmond School of Professional Sales and Negotiations in Old Dominion University's Strome College of Business.

Dick donated \$6 million to establish the school, the first of its kind in the world. Funds from the endowment will be used to offer undergraduate degrees in negotiations and professional sales, graduate courses, professional certificates in negotiations and professional sales, and communications workshops for women and underserved groups both on and off campus.



KHAN IFTEKHARUDDIN, PH.D. EARNS SCHEV OUTSTANDING FACULTY AWARD

Khan Iftekaruddin, Ph.D., a Professor in Old Dominion University's Batten College of Engineering and Technology and a renowned scholar in computer vision and machine learning, was named a 2023 Outstanding Faculty Award winner by SCHEV. He received his award, along with a \$7,500 gift from the Dominion Energy Charitable Foundation, during a March 7, 2023 ceremony in Richmond.

"It was a wonderful surprise when I received a phone call from SCHEV," Dr. Iftekaruddin said. "This award embodies the hard work of my students, colleagues, and family who have supported my journey and my quest for the greater good through scholarship over so many years."

The Outstanding Faculty Awards are the state's highest honor for faculty at Virginia's public and private colleges and universities. These awards recognize superior accomplishments in teaching, research, and public service. This year, out of 74 nominations received, 12 faculty members from around the state were named award recipients. Since the program was established in 1987, 36 ODU faculty have earned Outstanding Faculty Awards.

Listed among the top 2% of researchers worldwide

for career and single-year impact, Dr. Iftekaruddin directs ODU's Vision Lab. The laboratory aims to develop novel theory, state-of-the-art algorithms, and architectures for real-time applications in human and machine-centered interaction and recognition; biomedical imaging and signal analysis; and environmental science and geoscience. His research encompasses computational image analysis and modeling; machine learning; signal and image processing; big data analytics; pattern recognition; computer vision modeling; medical image analysis and their applications to real-world problems. He has applied his expertise in image analysis to fight high-grade glioblastoma, the aggressive brain cancer that killed U.S. Senators Edward Kennedy and John McCain. He pioneered ways to identify abnormal brain tissues and predict tumor growth with the aim of improving the diagnosis, surgical removal, and treatment of this deadly cancer. In recognition of his work, the Office of Research honored him with the 2020 Faculty Research, Scholarship, and Creative Achievement Award.



MOBILE HEALTH CLINIC BOLSTERS HEALTHCARE IN SOUTHAMPTON COUNTY

In rural communities with limited healthcare access, increased poverty levels, transportation challenges, and higher unemployment rates, there are significant health disparities facing local residents. At the same time, a national shortage of healthcare workers has made it harder for aspiring nurses to gain the clinical rotation experience needed. This spring, Old Dominion University's School of Nursing addressed both challenges when it launched a mobile health clinic in Southampton County, providing an additional option for much-needed care, while simultaneously offering a training ground for nurses. The van is an entrepreneurial solution to the limited supply of professionals who provide education, supervision, and evaluation in a clinical setting.

Professor and Associate Chair of the School of Nursing Carolyn Rutledge, Ph.D. leads the project, which is funded through a four-year, \$4 million federal grant from the Health Resources and Services Administration. The customized van is operated by nurse practitioners and offers a spectrum of care provided by students and faculty from across the University, including the areas of mental health, physical therapy, athletic training, dental hygiene, speech, and human services. The van offers space to draw blood and conduct testing, along with two patient care rooms, including the option to offer women's healthcare.

By engaging with the community of Southampton County, ODU students and faculty are working with community providers to practice collaboration, while delivering culturally sensitive care, according to Dr. Rutledge. Over the course of the grant cycle, the mobile health clinic aims to provide care at least three days a week. The project is staffed by a family nurse practitioner, pediatric nurse practitioner, psychiatric-mental health nurse practitioner, providers,



and students. All advanced practice registered nursing students in the Nursing Scholars Program will participate in longitudinal rotations with an interprofessional team.

Dr. Rutledge hopes students will be inspired to stay and help the community. "The people who want to do it are the people who really have a passion for it," she said. "ODU's nursing programs have been very strong in drawing people who want to be in rural areas."

NINA BROWN, ED.D. REACHES HISTORIC SERVICE MILESTONE

In the Spring of 2023, Nina Brown, Ed.D., Professor and Eminent Scholar in the Department of Counseling and Human Services, was celebrated for reaching a historic service milestone marking a 55-year tenure at Old Dominion University. Dr. Brown joined the ODU family in 1968 after receiving her master's degree in counseling from Old Dominion College and subsequently receiving her Ed.D. in Counseling from the College of William and Mary in 1973. Dr. Brown became a Licensed Professional Counselor in the Commonwealth of Virginia in 1979 and was designated as a nationally certified counselor in 1979; Group Psychologist of the Year by the Society of Group Psychologists and Group Psychotherapists of the American Psychological Association in 2019;

BARRY ART MUSEUM RECEIVES MAJOR GIFT OF THE WAITZER GLASS COLLECTION



Distinguished Fellow of the American Group Therapy Association in 2020; and Fellow of the American Psychological Association in 2021.

During her 55-year career at Old Dominion University, Dr. Brown has earned numerous honors and served in multiple leadership roles, all while demonstrating excellence in teaching and mentoring undergraduate and graduate students in her areas of teaching and research expertise. Dr. Brown served as Faculty Senate Chair for 16 years and led the Senate's Tenure and Promotion, Faculty Compensation, Research and Administration, and Admissions and Registration Committees. She has authored 40 books and 10 book chapters published by reputable academic presses and 53 peer-reviewed publications in prestigious academic journals and has given 110 presentations at well-respected regional, national, and international conferences.

The Barry Art Museum at Old Dominion University received a major gift from the Leah and Richard Waitzer Foundation. The late Leah and Richard Waitzer's art glass acquisitions consist of 165 works in 20th-century and contemporary glass sculpture. Through the generosity of Leah and Richard's three sons, Eddie, Brad, and Scott Waitzer, directors of the Waitzer Foundation, the gift will more than double the museum's holdings in glass.



The Waitzers were known as prominent civic leaders, philanthropists, and art collectors. "Leah and Richard were enthusiastic, decisive, and knowledgeable collectors, and they taught us a great deal," said museum co-founder Richard Barry. "We enjoyed the thrill of the hunt with them," added museum co-founder Carolyn Barry. "They had an especially keen eye for art and were generous in sharing their expertise with other collectors."

The considerable collection chronicles design masters, such as Louis Comfort Tiffany, Frederick Carder, Émile Gallé, and Nancy Daum Frères. There is a particular emphasis on early studio glass sculptures: 12 artworks alone track the arc of the career of Harvey Littleton, who was considered the founder of the American studio glass movement. Other early innovators and pioneers represented in the acquisitions include Dominick Labino, Marvin Lipofsky, Toots Zynsky, and Therman Statom. The Waitzers judiciously followed the development of studio glass in America and abroad with select international acquisitions.

They expanded with works by European artists who were influencing their American counterparts, such as Italian maestro Lino Tagliapietra; German pioneer Erwin Eisch; and Czech sculptors František Vizner, Pavel Hlava, Petr Hora, and Stanislav Libenský. Over time, the Waitzer collection grew with works by universally recognized artists, such as Australian forefather Klaus Moje; Swedish sculptor Bertil Vallien, and Japanese creators Kimiaki Higuchi, Kyohei Fujita, and Hiroshi Yamano.

MONARCHS AROUND THE NATION AND WORLD



Ed Neukrug, Ph.D., an esteemed faculty member and dedicated academic administrator in the Darden College of Education and Professional Studies' Department of Counseling and Human Services, won the prestigious Thomas Hohenshil National Publications Award from the American Counseling Association (ACA).



Chrystal Trapani, a Lead Instructional Technologist and Accessibility Architect in the Division of Digital Learning, was recognized by Instructure, an educational technology company, as an Educator of the Year for 2022.



Benjamin "Ben" Belfore, a newly minted Ph.D. in electrical engineering, recently received good news. A device he fabricated, specifically a spin polarized photocathode, was recorded as second best in the world.



The Navy announced that **Lt. Amanda Lee**, who graduated from ODU in 2013 with a Bachelor of Science degree in biochemistry, is the first woman demonstration pilot for the famed Blue Angels, who were formed in 1946.



The Old Dominion University **Police Department** successfully secured reaccreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA), which is considered the national gold standard and embodies the precepts of community-oriented engagement. Of the approximately 18,000 law enforcement agencies in the United States, only 4.3% are CALEA-accredited, and only 2.2% of the roughly 4,000 institutional police agencies hold this recognition.



Department of Ocean and Earth Sciences Associate Professor **Dreux Chappell, Ph.D.** and Assistant Professor **Joe Tamborski, Ph.D.**, as well as a team of researchers from around the country, received a \$2.3 million award from the National Science Foundation (NSF) to investigate an oceanographic mystery in the waters west of St. Petersburg, Florida.



ODU ATHLETICS DEMONSTRATES CHAMPIONSHIP EFFORT



Women's Soccer captured the 2022 Sun Belt Conference crown with a 4-3 double overtime win against James Madison University.

Women's Tennis defeated second-seeded James Madison University with a 4-0 win to claim the 2023 Sun Belt Conference Tournament Championship.



Men's Tennis defeated top seeded South Alabama with a 4-2 win to claim the 2023 Sun Belt Conference Tournament Championship, as well as a share of the Regular Season Championship.

Field Hockey clinched the 2022 BIG EAST Regular Season Championship by defeating Liberty University with a 1-0 win.



Leah Onosato became the first Monarch women's golfer in program history to win a conference tournament, as the graduate student from Kumamoto, Japan, claimed victory during the 2023 Sun Belt Conference Championship.

DEPARTING BOARD OF VISITORS MEMBERS



Yvonne T. Allmond



Robert A. Broermann '80 '83



Peter G. Decker, III '87



Armistead D. Williams, Jr., M.D.

"As we bid a fond farewell to our departing Board members, Yvonne T. Allmond; Robert A. Broermann '80 '83; Peter G. Decker III '87; and Armistead D. Williams Jr., M.D., we look forward to their continued commitment and strong support in advocating for Old Dominion University and the Commonwealth of Virginia. Monarch Nation is forever indebted to Yvonne, Rob, Pete, and Armistead for their distinguished service on the Board and endless pride in all that we accomplished together."

- President Brian O. Hemphill, Ph.D.

Points of Pride



For the **fifth straight year**, Old Dominion University is one of the top institutions in the nation. ODU ranked in the **top tier** of 1,500 national higher education institutions evaluated for the 2022-2023 report and placed **156th** among public schools.

*U.S. News & World Report Best Colleges Ranking
National Universities for 2022-2023*

Old Dominion remained a **top performer** in advancing social mobility, tying for **No. 140**. The criteria for this category included the rates at which each school enrolled and graduated disadvantaged students awarded Pell Grants.

*U.S. News & World Report Best Colleges Ranking
Social Mobility for 2022-2023*



For the **third consecutive year**, ODU ranked among the **top 10%** in the world for reducing inequalities.

The Times Higher Education Impact Rankings for 2023

For the **10th year**, Old Dominion's main campus in Norfolk received a national designation for the University's commitment to sustainability, safety, and aesthetic beauty.



The Arbor Day Foundation Tree Campus USA Recognition for 2023



Old Dominion University earned a **Gold ranking** as a Military Friendly School for 2023-2024 from militaryfriendly.com. The rankings evaluate an institution's ability to meet thresholds for student retention; graduation; job placement; loan repayment; persistence (degree advancement or transfer); and loan default rates for all students and specifically for student veterans. ODU was one of only four institutions in the state to receive the Gold ranking. ODU scored **highest in the "culture and commitment" category** with 72% of respondents saying the University exceeds standards.

Military Friendly School Rankings by militaryfriendly.com for 2023-2024

Eighteen graduate programs or specialties and two colleges at Old Dominion University earned recognition from *U.S. News & World Report* in its **Best Graduate Schools for 2024**. The Darden College of Education and Professional Studies graduate program; the Strome College of Business' public administration, in the public affairs category, and part-time Master of Business Administration (MBA) programs; and the master's and Doctor of Nursing Practice (DNP) programs in the School of Nursing earned the highest placements in the survey. All ranked among the top 37% of programs assessed in their respective disciplines. The master's nursing program ranked among the top 10% in the nation. The part-time MBA program moved up 31 spots from its 2023 placement to a tie for No. 89. The Darden College of Education and Professional Studies moved up six spots to No. 83.



U.S. News & World Report Best Graduate Schools Ranking for 2024

Financial Highlights

OPERATING ACTIVITY

OPERATING REVENUE	2019	2020	2021	2022	2023	Dollars (\$) 5-YR. Total
Educational & General	296,626,316	302,487,228	328,225,982	318,793,655	327,851,468	1,573,984,649
Student Financial Aid	86,893,914	88,272,498	89,422,301	95,277,946	101,008,883	460,875,542
Sponsored Programs	13,700,938	19,739,284	20,682,771	27,028,496	23,697,756	104,849,245
Auxiliary Enterprise	117,801,120	123,153,111	102,938,609	124,856,352	134,911,240	603,660,432
Total Operating Revenue	\$515,022,289	\$533,652,121	\$541,269,663	\$565,956,449	\$587,469,347	\$2,743,369,867

OPERATING EXPENSES	2019	2020	2021	2022	2023	Dollars (\$) 5-YR. Total
Educational & General	282,326,568	290,755,810	291,738,869	317,962,502	347,981,120	1,530,764,869
Student Financial Aid	85,791,179	88,292,988	88,638,805	93,219,148	101,517,084	457,459,203
Sponsored Programs	13,792,060	16,547,611	17,712,818	26,783,909	19,545,597	94,381,996
Auxiliary Enterprise	120,857,796	123,012,713	83,912,699	90,060,246	114,794,806	532,638,260
Total Operating Expenses	\$502,767,603	\$518,609,123	\$482,003,191	\$528,025,805	\$583,838,606	\$2,615,244,328

TOTAL OPERATING SURPLUS/(DEFICIT)	\$12,254,685	\$15,042,998	\$59,266,471	\$37,930,644	\$3,630,741	\$128,125,539
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UNIVERSITY FACILITY INFRASTRUCTURE

	2019	2020	2021	2022	2023	5-YR. Growth
University Owned Space	5,391,338	5,390,138	5,658,221	5,658,221	5,804,486	7.66%
University Leased Space	1,208,216	1,214,215	1,238,704	1,241,355	1,260,622	4.34%
Total University Space	6,599,554	6,604,353	6,896,925	6,899,576	7,065,109	7.05%

OPERATING ACTIVITY

OPERATING REVENUE	2019	2020	2021	2022	2023
Tuition & Fees	175,198,799	172,355,630	180,725,209	159,186,836	153,591,959
State Appropriations	154,848,341	170,442,973	184,317,786	207,317,116	227,418,186
Grants & Contracts	51,668,593	52,170,687	57,809,577	54,657,640	54,116,397
Auxiliary	117,801,120	123,153,111	102,938,609	124,856,352	134,911,240
Other	15,505,435	15,529,719	15,478,482	19,938,505	17,431,566
Total Operating Revenue	\$515,022,289	\$533,652,121	\$541,269,663	\$565,956,449	\$587,469,347
OPERATING EXPENSES	2019	2020	2021	2022	2023
Instruction	146,083,007	152,138,877	146,405,652	160,321,977	169,356,148
Research	5,961,712	5,854,261	5,977,407	5,636,214	7,505,373
Public Service	683,144	40,475	16,969	16,843	17,309
Academic Support	47,332,416	46,708,035	44,791,937	46,805,886	51,650,858
Student Services	16,857,797	17,089,302	16,459,474	18,183,938	19,320,279
Institutional Support	32,663,390	33,931,464	41,060,985	44,833,721	52,530,716
Operations & Maintenance	32,745,101	34,993,398	37,026,444	42,163,923	47,600,437
Student Financial Aid	85,791,179	88,292,988	88,638,805	93,219,148	101,517,084
Sponsored Programs	13,792,060	16,547,611	17,712,818	26,783,909	19,545,597
Auxiliary Enterprise	120,857,796	123,012,713	83,912,699	90,060,246	114,794,806
Total Operating Expenses	\$502,767,603	\$518,609,123	\$482,003,191	\$528,025,805	\$583,838,606
TOTAL OPERATING SURPLUS/(DEFICIT)	\$12,254,685	\$15,042,998	\$59,266,471	\$37,930,644	\$3,630,741

NOTES: 2021-2023 figures reflect accounting of one-time relief funding and strategies to reduce operating expenditures.

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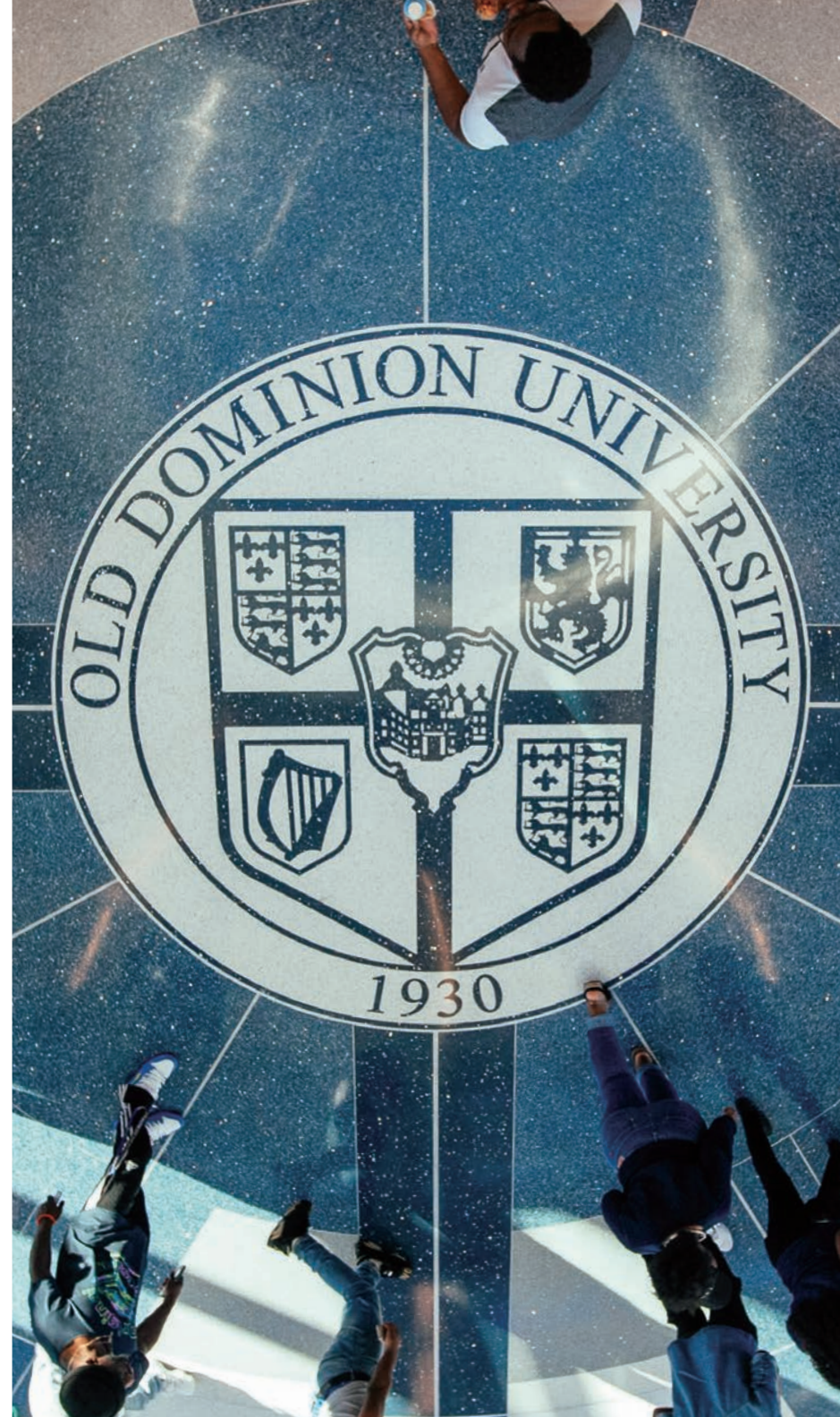
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OLD DOMINION
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OFFICE OF THE PRESIDENT

2000 Koch Hall
Norfolk, Virginia 23529

