The academic year is drawing quickly to a close and it has certainly been an interesting year for all of us! We are still not in the rebuilt Constant Hall, but we should be by the beginning of the summer semester. The dedication of the new Constant Hall has been scheduled for May 21st at 10:00am. Drop by for the dedication or any time after that date and we'll give you a tour of our beautiful new facilities!

Thanks to John Keifer, Brian Durham, and a few others the fundraising dinner and dance for the Wolfgang Pindur Scholarship fund was a great success! We still have a long ways to go, but the good news is that we have all the money needed to fully fund the scholarship! The bad news is that most of this money is still in your pockets! Please consider making a contribution to the scholarship fund – your name will be place on a special “wall of donors” in the new Graduate Center for Urban Studies and Public Administration in Constant Hall!

Dr. Pamela Gibson is now “on board” and her reception by students has been fantastic – no surprise to us - she is a great addition to the graduate center! Dr. John Morris will join us for the fall semester and we will then be up to full strength – he will also be a great addition to the graduate center!

Marjorie Wills, our Program Manager who joined us last Fall, is quickly getting “up to speed” so please feel free to contact her (or me) with any questions, concerns, or whatever! If you haven’t met Marjorie or Dr. Gibson, please consider coming to the end of the year MPA/MUS/Ph.D. Party, which will be at Dr. John Lombard’s house on Saturday, May 4th (see the party announcement in this Newsletter).

Lots of recent e-mails from former students in our programs – please stay in touch, we love to hear from you! Keep your friends and co-workers informed about our programs, “word-of-mouth” is our primary recruiting tool – its up to you! Thanks for a great semester. It's an honor to serve all of you as Executive Director of the Graduate Center!
# Old Dominion University
Graduate Center for Urban Studies and Public Administration
Summer 2002 Schedule

## Session 1

<table>
<thead>
<tr>
<th>MONDAY</th>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
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| **Ruchelman** | PADM 746 Capstone  
C  5:45-8:25  
#32417 | PADM 746 Capstone  
C  5:45-8:25  
#32417 | PADM 730/830  
Theories Conflict Resolution  
C  5:45-8:25  
#32389/32390 | PADM 695  
Adv Topics: Leadership  
VBP  4:20-7:00  
#32387 | **Ruchelman**  
PADM 695  
Adv Topics: Leadership  
VBP  4:20-7:00  
#32387 |
| **Mengistu** | PADM 695  
Adv Topics: Leadership  
VBP  4:20-7:00  
#32387 | PADM 695  
Adv Topics: Leadership  
VBP  4:20-7:00  
#32387 | PADM 730/830  
Theories Conflict Resolution  
C  5:45-8:25  
#32389/32390 | **Mengistu** | **Leavitt** |
| **Leavitt** | PADM 711  
URBN 711/811  
Urban Services Adm  
P  5:45-8:25  
#32388/32421/35666 | Padm 795/895  
Adv Topics: Personnel  
VBP  5:45-8:25  
#32419/35663 | Padm 711  
URBN 711/811  
Urban Services Adm  
P  5:45-8:25  
#32388/32421/35666 | **Staff 1**  
#32419/35663 |
| **Staff 1**  
Kiefer | **Ruchelman**  
PADM 701  
URBN 701/801  
Policy Analysis  
P  5:45-8:25  
#32429/35664/35667 | **Ruchelman**  
PADM 701  
URBN 701/801  
Policy Analysis  
P  5:45-8:25  
#32429/35664/35667 | **Ruchelman**  
PADM 701  
URBN 701/801  
Policy Analysis  
P  5:45-8:25  
#32429/35664/35667 | **Staff 1**  
Kiefer |
| **Richman** | PADM 781/881  
Intergovernment Mgmt  
P  5:45-8:25  
#32434/35662 | PADM 781/881  
Intergovernment Mgmt  
P  5:45-8:25  
#32434/35662 | PADM 711  
URBN 711/811  
Urban Services Adm  
P  5:45-8:25  
#32388/32421/35666 | **Richman**  
PADM 781/881  
Intergovernment Mgmt  
P  5:45-8:25  
#32434/35662 |
| **Glover** | PADM 738  
Conflict Mediation/Arbitration  
VBP  5:45-8:25  
#32426 | PADM 738  
Conflict Mediation/Arbitration  
VBP  5:45-8:25  
#32426 | **Richman**  
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Intergovernment Mgmt  
P  5:45-8:25  
#32434/35662 | **Glover**  
PADM 738  
Conflict Mediation/Arbitration  
VBP  5:45-8:25  
#32426 |

**Non-scheduled Courses**

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<td>GIBSON</td>
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TWO YEAR COURSE MATRIX
(MINIMUM GUARANTEED CORE & CAPSTONE OFFERINGS-ADDITIONAL SELECTIONS MAY BE OFFERED.
ELECTIVES ARE NOT INCLUDED.)

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CAPSTONE
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Our New Faculty Member
Dr. John Morris

We welcome another new faculty member who will, without a doubt, be an enormous addition to our faculty. Dr. John C. Morris comes to ODU from Mississippi State University, where for six years he taught a wide range of courses in multiple programs, including graduate-level evaluation and public policy, and undergraduate American government. His skills as a classroom instructor have been consistently rated favorably by his students at MSU. Overall, Dr. Morris offers us a strong research record, extensive research experience, and experience as a policy analyst in both the public and private sectors.

Dr. Morris’ research interests are primarily in public administration, public policy, and privatization, with additional interests in federalism. He is particularly interested in questions related to the intersection of those areas—how public-private relationships and arrangements have impacted the implementation of public policy. Dr. Morris has authored and co-authored twelve refereed publications, more than thirty conference papers, and several non-refereed manuscripts that reflect his research interests in these areas.

Both his research and teaching are enhanced by years of experience as a policy analyst and program evaluator. Dr. Morris’ duties in a private sector firm included contract proposal writing, research design, data analysis, case study work, and report writing. His work with the Center for Governmental Services was similar, but also included classroom teaching, applied research, and editorial duties. Finally, Dr. Morris has served as a Special Evaluator for the City of Auburn, Alabama, where he conducted policy analyses and program evaluations for the City Manager.
The Most Common Mistake Students Make in Planning Coursework
by Dr. Pamela A. Gibson

Graduate students face the same sudden alteration in their lives. Whether a recent graduate with a bachelor’s degree in hand or a profession returning to school after many years, graduate coursework calls for a delicate juggling of responsibilities. It is surprising to many new students when they encounter the workload of a graduate course syllabus and several common questions come to mind. Most questions center around the ‘difficulty’ of a course, the ‘amount’ of required writing and reading and, in general, the degree of ‘investment’ necessary to learn the material and get a good grade in the course.

Of course, the answers are as individual as the abilities and daily schedules of each student asking the questions. Only the student can make the assessment as to if the course is going ‘to fit’ into their lives and if they will have a successful and enjoyable learning experience. However, a good decision requires sufficient information. The most common mistake made by students as they plan their academic career is to base their decisions solely on the catalog description and program requirement ‘listing.’ I’ve heard students say, “I’ll just take the next (one, two or three) listed in the catalog.”

I encourage all students to broaden their investigation to include conversations with students who have already taken courses (ask more than one person for exposure to a variety of experiences), conversations with several faculty members, including the professor teaching the courses you are considering, and review of the syllabi from previous years to get a greater understanding of the expectations of the courses.

The classroom should hold many surprises; however, your success or failure in meeting the logistical demands of the class shouldn’t be one of them.
Ph.D. Program Director’s Message
Dr. Berhanu Mengistu

The Global Awareness Journal

The third volume of the *Global Awareness Journal*, dedicated to Dr. Wolfgang Pindur, is scheduled for publication May 2002, and will be presented at the annual conference of the Global Awareness Society International, to be held in Vancouver, British Columbia, May 24-26, 2002.

International Publication

The *Conference Proceedings of the 2001 International Conference on Public Management Policy and Development* have been published. The *Proceedings* book, over 500 pages, has been distributed nationally and internationally, and has been very well received. Dr. Mengistu and four graduate students attended the 2001 International Conference, which was held in Addis Ababa, Ethiopia, in June 2001. Old Dominion University played a major role in sponsoring the conference and the *Proceedings*, and several ODU graduate students now have international publications and presentations to show for their dedicated work. One work, authored by Dr. Pindur and Graduate Assistant Brian Durham, has already been cited as a reference in a work considered for publication in the *Journal of Global Awareness*.

Doctoral Program in Urban Services - Management

The Ph.D. program is continuing the internal dialogue based on recommendations of the external reviewers who reviewed the program in 2001. A committee is charged to review and reassess the program’s mission, goals and objectives. Admission requirements have already been modified. The previous requirement that students obtain a minimum score of 500 on the verbal portion of the GRE is no longer required. The GRE will continue to play an important part in admission criteria, but will no longer be a singular deciding factor.

We congratulate our most recent Ph.D. graduate who successfully defended his dissertation entitled, “The Regional Civic Infrastructure of Hampton Road and Its Impact on Economic Development. Dr. James Probsdorfer will be receiving his doctoral degree at the May 2002 graduation ceremonies.

Two Urban Services Ph.D. students wrote their comprehensive examinations on March 25 and 26, 2002 and are awaiting news of the results. Once written examinations are successfully completed, students progress to an oral examination and are then able to proceed with the dissertation process.

The Urban Services Ph.D. Association recently held its 4th meeting to discuss classic and topical works related to urban studies. At the recent meeting students and faculty discussed Guns, Germs and Steel, by J. Diamond. Prior discussions covered the Structure of Scientific Revolutions (Kuhn) and Bowling Alone (Putnam). The next discussion will be held on Sunday, May 5, 2-4 PM, Dean's Conference Room, Hughes Hall (unless we've moved to the new building by then!). All faculty, students and alumni are welcome to attend.
On Saturday, March 23, 2002, the students, faculty, alumni, and friends of late Dr. Wolfgang Pindur gathered to honor his legacy. The scholarship in his name and the establishment of the Wolfgang Pindur Award in Applied Research are two ways in which individuals from ODU seek to honor their esteemed colleague, professor, and friend. Mr. and Mrs. Kermit Skinner, in the picture on the right, were among those attending.

The scholarship dinner was held in the Virginia Beach Resort and Conference Center ballroom and was attended by over seventy people who came to honor Dr. Pindur and donated over $3000 to the fund. Guests included Nancy Leavitt, Dr. Berhanu Mengistu, and Louis Dabney pictured on the left. Over a $1,000 was raised by a silent auction held at the event. Many who were not able to attend the scholarship dinner still contributed generously. The goal is to raise $25,000 necessary to endow both the scholarship and the applied research award. Both will be given to students in Old Dominion’s Graduate Center for Urban Studies and Public Administration, with the applied research award designated specifically for excellence in Dr. Pindur’s area of specialization.

At this time we would like to express great gratitude to those who attended the scholarship dinner, as well as those who contributed their efforts in helping us honor the memory of our colleague, mentor, and friend. Thank you for all of your help!
At last, the College of Business and Public Administration will be moving soon from Hughes Hall back to Constant Hall. Once fully renovated Constant Hall will provide students and faculty with state-of-the-art learning facilities in a technologically advanced environment. With 92,000 square feet, it will complement the Diehn and Performing Arts Center and the Virginia Beach Higher Education Center. This building will house lecture halls, classrooms, computer labs, offices, and meeting rooms. Our department will be located on the second floor right in the middle of the new building. This is very exciting for those students who prefer to take classes on campus and look forward to being in a building that caters to their major. The dedication of Constant Hall will take place on May 21 at 10:00 a.m. and is open to the public. The pictures below will allow you to compare the building’s process from Fall 2001 to Spring 2002.
Erica Woods-Warrior

Erica is one of our graduate assistants in the MPA program who has excelled at her present career in regards to community service, extracurricular activities, and most importantly scholastic achievement. Some of these achievements include:

- Induction into the Phi Kappa Phi (a national honors society)
- 2002 National Forum for Black Public Administrators Scholarship
- 2001/2002 Constance Fellowship
- 2001/2002 COMPA Award

Erica is also hopeful in joining Pi Alpha Alpha and has been inducted into the National Who’s Who of Students in American Colleges and Universities. With all this achievement Erica’s future should be nothing short of successful. Congratulations and best wishes from the Graduate Center for Urban Studies and Public Administration.

Jean-Phillippe Gobeil-Jobidon

Jean-Paul is a graduate student in the Masters of Public Administration program but is also the Administrative and Program Assistant of Old Dominion University Model United Nation Society. This society was formed in 1977 by students interested in International Affairs and continues today supporting international students at all grade levels. Due to Jean-Paul job position he played a major part in the 25th Annual Model United Nations High School Conference run by the Old Dominion Model United Nations Society. This conference was held at the Sheraton Norfolk Waterside Hotel from February 13-16. More than 40 high schools and 1,000 students were expected to attend. The event was just as successful as expected. The students discussed issues dealing with international security, trade and development, and racism. For more information about this society their web address is http://web.odu.edu/al/mun/odumun.

With such important topics and influence on our present and next generation one can understand why Jean-Paul is one of our shining stars. He provides the perfect example of people doing a job that relates to them, deals with their major, and makes a difference in the lives of others.
Join the American Society for Public Administration (ASPA)!

If you are not a member we encourage you to join ASPA. ASPA is, after all, THE association for public professionals. Joyce Heffington is the 2002 President – Elect of the Hampton Roads Chapter. ASPA offers professionals in the field and students a plethora of benefits which include:

- A one-year subscription to the monthly newspaper the PA Times, which keeps you up to date on recent developments in the field and provides employment opportunities in its “Recruiter” section.
- A one-year subscription to the Public Administration Review, the leading journal in the field.
- The ability to participate at ASPA’s brand new ONLINE COMMUNITY at http://www.memberconnections.com/ASPA - a site complete with a Career Center!

ASPA Calendar of Events

May 9, 2002
Annual Awards Luncheon – Pi Alpha Alpha awards to be presented
Location: The Boxwood Inn
Speaker: The Honorable Frederick Quale, Virginia State Senate

May 17, 2002
Article due for E-Newsletter

Interested?
Contact Erica Woods-Warrior at 757-722-2729, stop by the office for an application, or go online!

Pi Alpha Alpha
Scholarship Leadership Excellence

What is Pi Alpha Alpha?
- Pi Alpha Alpha is the national honor society for the field of public affairs and public administration.
- PAA is a member of the Association of College Honor Societies.

What is the purpose of Pi Alpha Alpha?
- The purpose of this society is to encourage and recognize outstanding scholarship and accomplishment in public affairs and administration.
- PAA membership identifies those with the highest performance levels in educational programs preparing them for public service careers.

Who is eligible?
- Membership is open to undergraduate and graduate students in school of public affairs and administration, faculty members, alumni, public officials, and scholars who have made significant contributions to the field.

What are the membership fees?
- There is a $30 national initiation fee for lifetime membership in the society.
ODDS & ENDS

Please note that the USPA’s website is: http://odu-cbpa.org/uspa

Click on over to find up-to-date information on the program and the answers to your questions. This website is a valuable item to add to your bookmarks!

Ph.D. Prospectus Policy – Students must complete all courses and finish any incompletes as well as complete all other requirements, before putting together a dissertation committee.

MOVE YOUR MOUSE AND VISIT THESE WEB SITES

Professors
http://odu-cbpa.org/uspa
http://web.odu.edu/wleavitt
http://www.odu.edu/bpa/rrichman/legallab/
http://courses.lib.odu.edu/business/jlombard/

The Department of USPA
Dr. William Leavitt
Executive Director
Dr. Berhanu Mengistu
Director of MUS
Dr. Pamela Gibson
Dr. John Lombard
Dr. John Morris
Dr. Roger Richman
Dr. Leonard Ruchelman

Marjorie R. Wills
Program Manager

Your Guide to the Government
GAO
PA Times
Public Administration Review
Urban Affairs Association
State of Virginia
DEADLINES!

Graduation:
Applications on-line: http://web.odu.edu/webroot/orgs/AF/Reg/Registrar.nsf/pages/regindex
Return applications to: Office of the Registrar, 116 Rollins Hall, Norfolk, VA 23529-0053

December Graduation: Second Friday in November
May Graduation: Second Friday in April
August Graduation: Third Friday in July

Registration:
Summer & Fall 2002 Session:
Degree Seeking Students
April 15 – 19
Non-Degree Seeking Students
April 20

PLEASE MAKE SURE WE HAVE YOUR E-MAIL ADDRESS ON OUR DISTRIBUTION LIST.
DROP US A LINE AT: USPA@ODU.EDU.