



USPA NEWSLETTER

DEPARTMENT OF URBAN STUDIES AND PUBLIC ADMINISTRATION

Old Dominion University



SPRING 2006

<http://bpa.odu.edu/uspa/index.shtml>

Department Chair's Message

Dr. William Leavitt



In addition to his duties as Chair of the USPA Department Dr. Leavitt also teaches Public Personnel Management, Theories of Public Organization, and Capstone Seminar.

Greetings to USPA students and alumni! This will be my last Department Chair's message to all of you. I'm sure most of you know by now that I will complete my six years as Department Chair this Summer and will be on a sabbatical research leave during the Fall semester. The Department will be in the capable hands of Dr. Berhanu Mengistu and we are pleased that he has agreed to assume this important position. Dr. John Morris will take over as the Graduate Director of the Ph.D. program in Pub-

lic Administration and Urban Policy. We are also grateful that John is willing to serve in this capacity. Dr. Roger Richman will continue to serve as the Graduate Director of the MPA program and Dr. Len Ruchelman will return from sabbatical leave and continue to serve as the Graduate Director of the MUS program.

I thought I would use this opportunity to review the changes that have occurred during my six years as Department Chair. This is not a listing of my accomplishments, but rather a review of some of the notable accomplishments of the USPA faculty during this period of time. Also, there is no particular order of importance to the following changes.

First, when I took over from Dr. Wolfgang Pindur in August of 2000 we were not a department within the College. We were in fact the Executive Center for Urban Studies and Public Administration and I was the Executive Director of the Center. We had lost departmental status in reorganization a few years earlier. After much effort and the support of Dean Bagranoff, USPA regained departmental status and I became the Department Chair. This was an important development that

placed USPA on an equal footing with the other Departments within the College. We are still the only exclusively graduate department within the University.

(Continued on page 2)

Inside this issue:

What's New in the USPA	2
Ph.D. Director's Message	3
MUS Director's Message	3
Center For Real Estate and Economic Development	4
MPA Director's Message	5
Career Center Connection	6
A Message from the President of the Ph.D. Student Association	7
Congrats Grads!!!	7
Pindur Memorial Fund	8
Dates of Interest	8
Three Semester Course Matrix	9
Summer 2006 Schedule of Classes	10
Fall 2006 Schedule of Classes	11
Reminder for Graduating Students	12

What's New In the USPA Department

It has definitely been an eventful year in the Department of Urban Studies and Public Administration! Aside from the exciting changes in the core curriculum of the MPA and MUS programs and the renaming of the PhD degree, there is a lot to report.

In addition to offering many classes taught by our principle full-time faculty, the department is also offering some intriguing electives to be taught by adjunct professors. For example, in the summer, **Dr. Greene** will be teaching Digital Government; **Dr. Walters**, Non-Profit Management; **Dr. Nicula**, Community Participation; **Prof. Faulcon**, Multi-Cultural Relations; and we are also offering a Virtual Course in Labor Relations that will be broadcast from the Northern Virginia Higher Education Center. In the fall, adjuncts will be teaching the following electives: **Dr. Greene**, Inter-governmental Management AND Leadership; **Prof. Berry**, Contract Management; **Professor Jones**, Budgeting. WHEW, with so many options in addition to the full-load of classes

taught by core faculty, meeting with **Dr. Richman** to formulate a plan of action is going to be a must!

Dr. Leavitt will be scarcely seen around ODU in the fall, as he will be on sabbatical to focus on his research and writing projects. In addition to his sabbatical, Dr. Leavitt is stepping down as Department Chair. **Dr. Mengistu** will begin serving as chair beginning in the fall of 2006. Good luck to you both in your exciting new ventures!

With Dr. Mengistu filling his plate as the new Department Chair, **Dr. Morris** is stepping in as the new GPD of the PhD program. We are sure Dr. Morris will keep our PhD program headed in the right direction.

Tom Poulin, adjunct faculty member and PhD student, has been accepted into the American Society of Public Administrators (ASPA) President's Hurricane Advisory Group. This group will serve a supporting role to the ASPA Katrina Task Force as it assesses the

events surrounding Hurricane Katrina. Good for you Tom!

A big Congratulations also goes out to PhD student **Teresa VanNostrand** for giving birth to Maya Julianne Nobriga on Jan. 16, 2006. Teresa, who is also working on finishing up her dissertation, will no doubt have her hands full in the coming months...Good Luck, Teresa!

Program Alumni, **MAJ Jim Barnett** is one of five Army officers selected nationally to work with the Rand Corporation in their Army Fellows Program. He begins in August of 2006 and will focus on Acquisition and Technology, Force Structure and Employment, Global Security Environment, Logistics and Infrastructure, and Personnel, Training and Health. We wish him the absolute best and a big congratulations for this honor!

Department Chair's Message *Continued from Page 1*

In 2001 we made the move from Hughes Hall to the brand new Constant Hall which gave us more room and nice new offices and classrooms. We also began teaching in the new Virginia Beach Center and the new Peninsula Center. The Department hired two new faculty members (Dr. Morris and Dr. Gibson) and a new Program Manager (Marjorie Wills) and welcomed Dr. John Lombard to the Department. Dr. Lombard is the Director of the E.V. Williams Center for Real Estate and Economic Development which is now housed in the USPA Department.

One of the most important events during my tenure as Chair was the successful self-study and reaccreditation of the MPA program by the national accrediting body NASPAA. There are only two hundred accredited MPA programs in the entire country and ODU continues to have one of them! Another significant event was the creation of the new Ph.D. program in Public Administration and Urban Policy which replaced the old inter-disciplinary program in urban services. The MPA program has also undergone significant changes in its curriculum and policies, these changes were detailed in the Newsletter last Fall. The first cohort group in the MPA program (the Virginia Beach Police Cohort) has now successfully completed the program. In other curriculum news the Department created several new courses, including several special topic courses. A two year matrix of core courses in the MPA program was created and is published each semester in the Department Newsletter. Speaking of which, the Department also created this Newsletter which is published each semester with

great help from USPA Graduate Assistants.

The Department lost one of our most respected faculty members in 2001. When Dr. Wolfgang Pindur passed away the Department was able to establish a scholarship in his name which is now fully funded. In addition the Department created the Wolfgang Pindur prize which is awarded to a deserving student each year and we also created the Wolfgang Pindur Library in our office suite. The Library is available to all students and houses a good collection of public administration material.

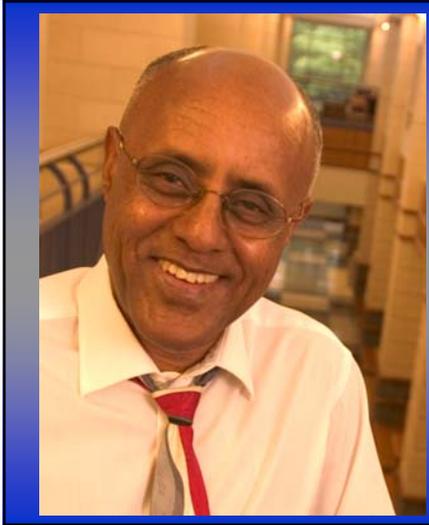
Two years ago the Department created a separate USPA Advisory Council with distinguished members from the Hampton Roads public administration community. The Council has provided valuable input and guidance for the Department. Also two years ago, with the help of concerned alumni, we were able to reestablish an active USPA Alumni Chapter, which recently sponsored our student/alumni get-together followed by an ODU men's basketball game.

I am proud of the accomplishments of our Department and faculty during my tenure as Department Chair. Did I mention that during this time our Department faculty produced more grant funding than any other Department in the College? Well, we did! Despite my absence next Fall, I will look forward to continuing to do whatever I can to help our new Department Chair make USPA the best Department in the University!



Ph.D. Program Director's Message

Dr. Berhanu Mengistu



Dr. Mengistu is the new USPA Chair and teaches Ph.D. courses along with Public Budgeting and Conflict Resolution courses for the MPA Program.

It is my pleasure to have served the department as Ph.D. Program Director for the past 7 years. Appointed in 1999 by my late colleague and friend Dr. Wolfgang Pindur, I have found my role personally and professionally fulfilling. I would like to take this opportunity to thank my colleagues in the department for their support during my tenure as Director. I am happy to share with you that Dr. John Morris will assume the responsibilities of

Ph.D. Program Director, effective August 1, 2006. Knowing John's deep commitment to higher education and scholarship, I am assured that the Ph.D. program is in good hands. Dr. Morris may be reached at (757) 683-3961 or jcmorris@odu.edu.

It has been one of my many professionally satisfying undertakings to lead in the development of the revised and enhanced Ph.D. program, including changing the name of the program to the Ph.D. Program in Public Administration and Urban Policy. I would like to extend my gratitude to the many who helped in that process, with special thanks to Elizabeth Vogel, now Dr. Vogel, for her effort in helping me in writing and revising multiple iterations until the process was complete and approved by our Commonwealth's Commission on Higher Education.

We have completed the Ph.D. student handbook, which serves as a living document to assist students in navigating the Ph.D. program. I encourage you all to familiarize yourself with this handbook and to utilize it regularly. I would like to extend personal thanks to all who helped me in putting together this document; a

special thanks to Erica Woods-Warrior. In that same vein I'd like to thank the Office of the Dean, especially Associate Dean Dr. Ali Ardalan, Carlisa Merritt, and Connie Merriman whose support in my management of this program as well as in my search (and, at times, begging) for financial support for the Ph.D. program has been invaluable. The department now has six Ph.D. Research Assistantships. The Dean has offered her leadership to assist us in increasing the number of Graduate Assistantships and the level of stipend, as we continue to recruit highly qualified students. I am also happy to report that inquiries about the Ph.D. program from prospective students have increased.

We are pleased to welcome Lashawn Moore and Thomas Musumeci to the program this spring, both of whom are returning to Old Dominion University. Ms. Moore completed her MA in the Humanities and has a background in marketing and education. Mr. Musumeci received his MPA degree in 2003, and currently serves as the Deputy Treasurer of the City of Virginia Beach.

MUS Director's Message

Dr. Leonard Ruchelman

MUS Students Plan Ahead As Always!

Professor Ruchelman is on sabbatical for the Spring semester and will return for Summer classes!

Professor Ruchelman urges all Master of Urban Studies Students to check in with him through email during the summer regarding what courses they intend to enroll in next Fall. He advises that wherever possible, students should take required core course early in the program in order to avoid complications at the end of their course work. Sometimes, graduation is delayed because a required core course is not on the schedule. He also advises non-degree seeking students that only 12 credit hours can be transferred into the MUS program. Therefore, they should move early in the program to attain regular degree status.



Center for Real Estate and Economic Development

A Message from the Director

Dr. John Lombard



The Old Dominion University E. V. Williams Center for Real Estate and Economic Development (CREED) hosted the *11th Annual Hampton Roads Real Estate Market Review and Forecast* on February 22, 2006 at the Ted C. Constant Convocation Center. The event had record registration of over 700 members of the real estate, development, financial, and academic communities. The speakers discussed the retail, industrial, office, residential, multi-family, and investment sectors and highlighted the activities within the local market from 2005, as well as provided forecasts for each sector in 2006. The market information was compiled into a 100-page Market Review Survey book that was distributed to the event attendees. After the presentations, the networking reception was a busy hub of activity.

A number of USPA and Business Administration students assisted in this effort with check-in, report distribution, seating, and general assistance; after the presentations, many were able to network with the assembled executives. We really appreciate the assistance provided by everyone!

Copies of the Market Review Survey and the conference presentations are available for downloading at

<http://www.odu.edu/CREED>.



Dr. Lombard (USPA) and Dan Johnson (CB Richard Ellis) during the networking reception. *(Picture on Left)*

Karen Bawab (Business Administration) and David Chapman (USPA) Handing out the 2006 Market Review Survey publication.

(Picture on Right)



Attendees at the Convocation Center during the presentations.

(Picture on Left)

[Photos by Ryan Pierce (USPA).]



MPA Program Director’s Message

Dr. Roger Richman

CHOICES IN THE NEW MPA CURRIULUM

Beginning in the Fall semester the new curriculum for the MPA will be in place. While the MPA degree awarded at graduation is unchanged, the new core courses and organization offer a more modern program and more choices in designing your course of study. The program remains at 39 credit hours but in the new curriculum there are two fewer required core courses and two additional elective courses. For current students that is the major change. You can switch to the new core curriculum, or complete the current core, the one in place when you were admitted to the program. The choice is yours, but if you decide to switch you must set up an advising appointment with Dr. Richman (683-3961), and let Marjorie Wills (mwills@odu.edu) know so she can enter your preference in your academic record. If we don’t hear from you we will assume you intend to complete the core requirements that existed when you entered the program—the eight traditional or “old” core courses plus four electives, and the capstone seminar.

Should you switch? It depends whether you’ve already completed the following courses: PADM 655 Theories of Public Organization, and PADM 720 Public Personnel Administration. If you have, you’ll probably find it advantageous to complete the existing core curriculum; if you’ve yet to complete them, you’d probably be better off switching to the new core.

Here are the two Core Curricula, side by side. The MPA remains at 13 courses, 39 credit hours. Because the “new” core has two fewer courses, you’ll select six elective courses instead of the current four electives if you switch. That is the single major difference. If you decide to switch then core courses you’ve already completed (e.g., PADM 651, 655, 671, 753, 733) in the “old” curriculum will substitute for (PADM 651, 652, etc.) in the new curriculum. If you decide to remain with the traditional curriculum, you’ll have ample opportunity to complete the “old” core requirements. The three courses no longer in the core curriculum, PADM 655, PADM 720, and PADM 704 Program Evaluation, will be offered at least once during the academic year for the next several years.

THE CORE CURRICULUM

“OLD” CORE

“NEW” CORE

PADM 651 Intro to Public Admin.	PADM 651 Administrative Theory I
PADM 655 Theories of Public Organizations	PADM 652 Administrative Theory II
PADM 671 Public Budgeting	PADM 671 Pub. Budgeting & Finance. Mgmt
PADM 753 Research Methods	PADM 753 Research Methods
PADM 701 Public Policy Analysis	PADM 701 Policy Analysis & Evaluation
PADM 733 Legal Foundations	PADM 733 Legal & Ethical Foundations
PADM 720 Public Personnel Admin.	
PADM 704 Program Evaluation	

If you’ve already completed any of the three courses no longer in the core curriculum, but still would like to switch to the new curriculum, you can. Those courses will simply be counted as electives in the new MPA. So you can’t lose. Remember, if you decide you’d like to switch to the new curriculum, drop Marjorie an email that says, “I’d like to switch to the new MPA curriculum”, and call 683-3961 to set up an appointment with Dr. Richman, the Program Director. That’s all you need to do.

(continued on page 6)



MPA Director's Message (Continued from Page 4) *Dr. Roger Richman*

Also New: A Pre-requisite for PADM 753 Research Methods

There's one more new wrinkle in the new curriculum for students who've yet to take PADM 753 Research Methods. Beginning in the Fall semester, there will be a pre-requisite for that course—either completion of PADM 410 Data Analysis for Public Administrators (a 1.5 credit, 7 week course offered each semester), or demonstration of basic skills in statistics and in use of spreadsheets. Students may meet this requirement by providing evidence of completion in the last five years of a course in statistics with a grade of B or better; or successful completion of an examination we offer. If you haven't yet taken Research Methods and plan to do so in the Fall or in the Spring semester be sure to contact the Graduate Program Director, rrichman@odu.edu prior to enrolling in the course.

These changes to the MPA will better prepare you for career advancement. That's our goal and the reason we've made these changes in the curriculum. See you in the Fall.

Career Center Connection

The Career Management Center (CMC) at Old Dominion University offers a full array of free career services to graduate students, including those working toward an MPA. These services include:

Professional seminars on all aspects of the job search, including resume and cover letter writing, job search techniques, interview skills, and evaluating a job offer. These are available live at a variety of times, including evenings, pre-recorded on the web site, and are also live on the web.

Job Fairs, which are held every Spring and Fall and generally each event draws over 100 employers. This fall over twenty federal, state and municipal government employers participated.

Our **eRecruiting** system is used to post internship, entry level and professional level positions. It also stores resumes and cover letters and is searchable by job or employer type.

Instant career messaging allows you to ask a quick career question and get a live answer from 10 am until 9 pm Monday through Thursday. **Internship assistance** is provided to those seeking to gain practical experience.

A variety of **job search tools**, including Career-Search©, are available.

Personal career consultations are recommended to all job seekers. The CMC's Liaison to CBPA, Judy White, has over 20 years experience as a career coach, including several years working specifically with mid-life career changers. Whether you are an experienced job seeker who simply wants another pair of eyes to look over your resume or someone who needs guidance throughout the entire job search process you are welcome in her office. To make an appointment to discuss any career issues you have, please call 683-5777 or drop by the CMC Satellite Office in Constant Hall 1011. For your convenience, late afternoon appointments are available.

Details concerning all of the above, as well as a wealth of additional career information, can be found at the CMC's virtual career center at www.odu.edu/cmc.



USPA Ph.D. Association News:

David Chapman

A few things:

really is not a gruff person amongst us...

1. Later in the semester, I will be sending out an Email asking for ideas (and volunteers) from the current crop of PhD students. We had a small event with a speaker on public policy in December, but we really need to see what folks are interested in and what they have the time for attendance and participation. The nature of our loose cohort groups is a challenge, with most people working full-time, differing class nights, families, and so on, but I know we can get something rolling if a few energetic folks step forward. Maybe Robert ("Bowling Alone") Putnam is wrong after all!

2. Right now, the Department has a large number of students who are at all stages of the PhD program: new folks, middle stage people, comprehensive studiers, prospectus dwellers, and dissertation scribes. This is a good time to ask questions and to help each other... Trust me: everyone is a wealth of information! There

3. Each academic year, the Dean sponsors an Executive-in-Residence series. Although these sessions are mostly private industry-based and are of interest to the Business Admin students, I would **highly** recommend that all of you take some time and attend at least a few of these. I have attended some of these sessions (as well as met and talked with some of the speakers) and I can tell you that these are thought provoking sessions. And yeah... there is a difference in the private and public sectors, but the two can learn from each other. Dr. Bagranoff mentioned that she and her staff are working on getting a public administration focused speaker for the 2006-2007 series, so be on the lookout for that at the College of Business and Public Administration web site <http://bpa.odu.edu/>.

Congratulations to Our May Graduates!!!

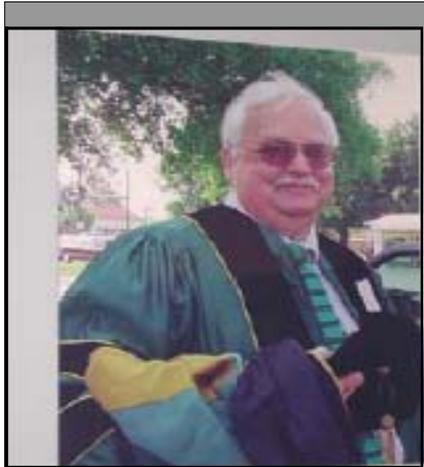


	Danny Alexander	Michael Arthur	Terri Ayotte
Janis Baker	Brandon J. Baldwin	Michelle Bennett	
	Leslie Bradner	David W. Bringman	Michael Davis
Kathleen DeAngelo	Scott Derkach	Anne Dice	Giorgi Evistavi
Heather Fisher	Barbara Haga	John J. Imbriale III	
	Eric Kaunert	Tarina Keene	Jason Labott
Aaron Mann	Shelley Miller-Bright	Leah Porter	
	Jessica Powell	Clayton Wise	Douglas Baskin
Jackie Craft	Crystal Walker	Pam Dunning	



Pindur Memorial Fund

The Wolfgang Pindur Award in Applied Research is a monetary award that will support the scholarship of outstanding MPA students in applied research. We are extremely happy to report that the initial \$25,000 goal for the Pindur Memorial Scholarship Fund has been reached. However, with the continuous support of all of you, we are hoping to reach far beyond this goal so that additional awards may be given to future outstanding students. Every generous gift will help us honor the memory of our colleague, mentor, and wonderful friend. As a small perk for you, every gift is tax deductible as allowed by the law.



Dr. Pindur was hired as professor at Old Dominion University in 1974. He was Executive Director of the USPA Department from 1997 till 2000. Dr. Pindur died in the summer of 2001.

The fund accepts payments of cash, personal checks, and credit card payments as well as gifts of security. For more information about how you can contribute, please contact the Office of Development at (757) 683- 3090, or send checks payable to Old Dominion University Foundations, to: Old Dominion University Educational Foundation, 129 Koch Hall, Norfolk, VA. 23529. Please make sure to have a notation stating that the donation is for the Pindur Fund. We are grateful for your interest and support, and we appreciate and look forward to your help honoring the legacy of our esteemed colleague, Dr. Wolfgang Pindur. ♦

DATES OF INTEREST

Spring Semester 2006

- April 10th Pre-registration for Summer/FALL 2006 Semester
- April 14th Registration for New and Non-Degree Students
- May 6th Spring Graduation Ceremony

Summer Sessions 2006

- May 8th Session 1 Classes Begin –Ends June 25th**
- May 29th Memorial Day Observed (Monday, NO CLASSES)**
- June 26th Session 5 Classes Begin –Ends August 13th**
- June 30th August Graduation Application Due**
- July 4th Independence Day (Tuesday, NO CLASSES)**
- July 5th Summer Tuition Deadline**
- August 25th Summer Graduation Date (No Ceremony)**

Fall Semester 2006

- August 17th Fall Tuition Deadline**
- August 26th Fall Courses Begin**
- September 4th Labor Day (No Classes)**
- September 30th December Graduation Application Due**



Three Semester Course Matrix

Minimum Guaranteed Core and Capstone Offerings – Additional Selections May Be Offered.
Electives are not included.

Three Semester Course Matrix

Minimum Guaranteed Core and Capstone Offerings – Additional Sections May be Offered. Electives will be listed separately prior to each semester.

Course Title	Fall 06	Spring 07	Fall 07
PADM 651 Administrative Theory I	P	VB	C
PADM 652 Administrative Theory II	--	C	P
PADM 671 Budgeting & Finan. Mgmt.	C	P	VB
PADM 701 Pub. Policy Analysis & Eval.	P	VB	C
PADM 733 Legal & Ethical Foundations	P	C	VB
PADM 753 Research Methods	C	P	VB
PADM 746 Capstone Seminar	C	VB	P

Students Completing their MPA under the old Core Curriculum will find the following former Core courses offered as follows:

Course Title	Fall 06	Spring 07	Fall 07
PADM 704 Program Evaluation	VB	--	C
PADM 655 Theories of Public Organizations	P	C	--
PADM 720 Public Personnel Admin.	--	VB	--

USPA Summer 2006 Schedule of Classes

• Core Course on Guaranteed Campus

800 level courses are for Ph.D.

	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRI	SATURDAY & NON-SCHEDULED COURSES
SESSION 1 (May 8 – June 25 7 weeks)						
LEAVITT	*PADM 746 Capstone Seminar VB 5:45 – 8:25 31314	PADM 795 Adv Topics: Public Personnel Admin P 5:45 – 8:25 33140	*PADM 746 Capstone Seminar VB 5:45 – 8:25 31314	PADM 795 Adv Topics: Public Personnel Admin P 5:45 – 8:25 33140		URBN 668 #30460 URBN 685 #30464
MORRIS		PADM 714 Privatization 5:45-8:25 C 1043 33141		PADM 714 Privatization 5:45-8:25 C 1043 33141		
ADJUNCT #1 GREENE		PADM 737 Digital Government VB 5:45-8:25 33142		PADM 737 Digital Government VB 5:45-8:25 33142		
ADJUNCT #2 FAULCON	PADM 695 Multi-Cultural C 1043 5:45 – 8:25 33143		PADM 695 Multi-Cultural C 1043 5:45 – 8:25 33143			
SESSION 5 (June 26 – August 13 7 weeks)						
RUCHELMAN		*PADM/URBN 701 Urban Policy Analysis C 1043 5:45 – 8:25 33144/33153		*PADM/URBN 701 Urban Policy Analysis C 1043 5:45 – 8:25 33144/33153		
MENGISTU	PADM 734/834 Negotiation and Dispute Resolution C 5:45-8:25 33145	PADM 730/830 Conflict Resolution and Problem Solving VB 5:45-8:25 31405	PADM 734/834 Negotiation and Dispute Resolution C 5:45-8:25 33145	PADM 730/830 Conflict Resolution and Problem Solving VB 5:45-8:25 31405		PAUP 868 #30465 PAUP 898 #30466 PAUP 899 (1) #30467 PAUP 899 (3) #30468 PAUP 899 (6) #30469 PAUP 899 (9) #30470
ADJUNCT #3 WALTERS	PADM 715 Non-Profit P 5:45 – 8:25 33147		PADM 715 Non-Profit P 5:45 – 8:25 33147			
ADJUNCT #4 NICULA	PADM 695/ URBN 696 Community Participation C 5:45-8:25 31404		PADM 695/ URBN 696 Community Participation C 5:45-8:25 31404			
ADJUNCT #5				PADM695/URBN 696 Topics: Labor Relations Virtual Course NVHEC 7:10 – 9:50		PADM 695/URBN 696 Topics: Labor Relations Virtual Course NVHEC 8:00 – 11:00



USPA Fall 2006 Schedule of Classes

Core Course on Guaranteed Campus

800 level courses are for Ph.D.

	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	NON SCHEDULED
GIBSON	*PADM 651 Admin Theory I P 5:45-8:25 15885	PADM 651 Admin Theory I C 1043 5:45-8:25 13350			
LEAVITT (Sabbatical)					
LOMBARD		URBN 708 Urban & Regional Economic Dev C 1059 5:45-8:25 15902	*PADM 753/URBN 607 Research Methods for Public Admin C 1043 5:45-8:25 15888/15901		
MENGISTU	PADM 738/PAUP Conflict Mediation & Arbitra- tion C 1055 5:45-8:25 15890/15905	PAUP 802 Logic of Social Inquiry C 2086 5:45-8:25 15898			
MORRIS			*PADM 655 Org Theory P 5:45-8:25 15884	*PADM 704/URBN 704 Program Eval VB 5:45-8:25 15891/15904	PAUP 899, Dissertation 1 # 3# 6 # 9 # PAUP 868 Internship # PAUP 898 Directed Research #
RICHMAN	PAUP 810 Public Law & Urban Gov- ernance C 2086 5:45-8:25 15897	*PADM 733 Legal and Ethical Foundations of Public Admin P 5:45-8:25 13355			PADM 668, Internship # 10744 PADM 696 Directed Reading # 10747 PADM 698 Directed Research # 10750
RUCHELMAN			*PADM 746 Capstone Seminar in Public Admin C 1052 5:45-8:25 15892	URBN 690 Intro to Urban C 1043 5:45-8:25 10880	URBN 668, Internship #10829 URBN 685 URBN Capstone # 12438 URBN 698, Directed Research #10830
STAFF #1 GREENE		PADM 781/PAUP 881 Intergovernmental Management VB 5:45-8:25 15894/15899		*PADM/URBN 701 Public Policy & Evaluation P 5:45-8:25 13339/14531	
STAFF #2	PADM 410 Data Analysis for Public Managers C 1043 1.5 hours/credits 15881				
STAFF # 3 BERRY				PADM 718 Contract Management C 1052 5:45-8:25 15895	
STAFF # 5 Rollins					PADM 695/URBN 696 Topics: Systems Theory Virtual Course 8:00-11:00 a.m
STAFF # 6 Jones	*PADM 671 Public Budgeting & Financial Mgt. C 2065 5:45-8:25 15893				





Department of Urban Studies & Public Administration
Constant Hall, Suite 2084
49th Street
Norfolk, VA 23529-0224

Phone: 757-683-3961
Fax: 757-683-4886

WE'RE ON THE WEB!

<http://bpa.odu.edu/uspa/index.shtml>

Old Dominion University is an independent, state assisted university. Founded in 1930, the University has grown to educate more than 18,500 students. The Department of Urban Studies and Public Administration is housed in the College of Business and Public Administration. The College of Business and Public Administration is one of 315 schools in the United States and Canada accredited at both the undergraduate and graduate levels by the American Assembly of Collegiate Schools of Business.

The Department offers three degree programs: the Master of Public Administration (M.P.A); the Master of Urban Studies (M.U.S.); and a Ph.D. in Public Administration and Urban Policy.

Graduate courses are offered in the evenings and weekends to accommodate full-time and part-time students who wish to pursue a graduate degree.

For further information please contact Marjorie Wills, USPA Program Manager, at 757-683-3961 or at mwills@odu.edu.

Editing, Layout and Design, and Production:

Brandon J. Baldwin

Co-Editor:

Anne Dice

Content and Photos:

Matt Dove

Content:

Ryan Pierce

Attention All Spring and Summer 2006 Graduates

All graduates must complete the online Graduate Student Satisfaction Survey before graduating. Diplomas and transcripts will be withheld until this survey is completed. It takes about 15-20 minutes to complete.

You can access the survey at

<http://www.odu.edu/webroot/orgs/ao/assessment.nsf/pages/homepage>.