

MEMORANDUM

- TO: Board of Visitors Administration and Finance Committee E.G. (Rudy) Middleton, III, Chair Elza Mitchum, Vice Chair P. Murry Pitts (*ex-officio*) Andrew Hodge (*ex-officio*) Maurice D. Slaughter Bruce L. Thompson D.R. (Rick) Wyatt Wie Yusuf (*Faculty Representative*)
- **FROM:** Chad A. Reed Executive Vice President for Administration and Finance
- DATE: December 6, 2024
- SUBJECT: Meeting of the Committee

The Board of Visitors Administration and Finance Committee will meet on Friday, December 6, 2024, from 10:00 a.m. – 11:30 a.m. in the Broderick Dining Commons Board Room.

- I. <u>Approval of Minutes</u> The minutes of the Administration and Finance Committee meeting held on September 12, 2024, will be presented for the Committee's approval.
- II. <u>SWaM Report</u> Etta Henry, Executive Director for Strategic Sourcing and Payment Solutions, will brief the Committee on the University's annual SWaM Report.
- III. <u>Capital Projects and Master Plan Update</u> Chad A. Reed will provide an update on ongoing capital projects and the campus master plan.
- IV. <u>Budget Update</u> Chad A. Reed will present a 2024-25 mid-year budget update to reflect amendments for FY23-24 reappropriated balances.
- V. Standing Reports
 - A. Financial Performance Report Chad A. Reed
 - B. Investment Report Mike LaRock, Assistant Vice President for Foundation
 - C. Public Safety Report R. Garrett Shelton, Chief of Police and Asst. Vice President for Public Safety

OLD DOMINION UNIVERSITY BOARD OF VISITORS Administration and Finance Committee December 6, 2024

Action Item

Recommendation for approval of amendments to Old Dominion University's 2024 – 25 Operating Budget.

Item:

Board of Visitors approval of amendments to Old Dominion University's 2024 – 25 Operating Budget, as outlined below.

						202		Dominion Uni djusted Oper		udget								
		Old Domi	inion Ur	niversity (Ag	ency 22	21)	Virginia Health Sciences - Legacy EVMS							C	ombined			
	Adop	ted Budget	Adj	ustments	Adjus	sted Budget	Adop	ted Budget	Adj	ustments	Adjus	sted Budget	Adop	ted Budget	Ad	justments	Adjus	sted Budge
Education & General Prog Revenue	Irams																	
General Fund Tuition & Fees All Other Total Revenue	s s s	213.03 162.74 2.09 377.88	5 5 5	10.30 10.30	s s s	213.03 162.74 12.39 388.16	5 5 5	67.57 43.82 76.55 187.95	S S S	-	5 5 5 5 5	67.57 43.82 76.55 187.95	s s s	280.60 206.57 78.64 565.81	5 5 5	10.30 10.30	5 5 5	280.6 206.5 88.9 576.1
Expenditures Net	<u>\$</u>	(377.86)	5 \$	(10.30)	s \$	(388.16)	5 5	(187.95)	5 5	-	5 \$	(187.95)	s \$	(565.81)	5 5	(10.30)	5 \$	(578.1
Student Financial Assista Revenue	nce S	133.29	s	1.55	s	134.84	\$	1.23	s	-	s	1.23	s	134.52	s	1.55	s	138.0
Expenditures Net	5 5	(133.29)	\$ \$	(1.55)	s \$	(134.84)	\$ \$	(1.23)	5 5	-	s \$	(1.23)	5 5	(134.52)	5 5	(1.55)	s \$	(136.0
Sponsored Programs Revenue Expenditures Net	s s	25.84 (25.84) -	5 5 5	-	5 5 5	25.84 (25.84)	5 5 5	70.02 (68.62) 1.40	5 5 5	-	5 5 5	70.02 (68.62) 1.40	5 5 5	95.88 (94.48) 1.40	5 5 5	-	5 5 5	95.8 (94.4 1.4
Auxiliary Enterprises Revenue	s	137.87	\$		s	137.87	s	8.73	s	-	s	8.73	s	148.60	s		s	146.6
Expenditures Net	<u>s</u>	(133.65) 4.22	\$ \$	-	s \$	(133.65) 4.22	5 \$	(8.73)	s \$		s \$	(8.73)	5 5	(142.38) 4.22	s \$	-	s \$	(142.3
Gifts & Discretionary Revenue Expenditures Net	s s s	10.60 (10.60) -	5 5 5	-	5 5 5	10.60 (10.60) -	5 5 5	18.44 (13.54) 2.90	5 5 5	-	5 5 <mark>5</mark>	16.44 (13.54) 2.90	5 5 5	27.04 (24.14) 2.90	5 5 5	:	5 5 5	27.0 (24.1 2.9
otal University Revenue	s	685.47	\$	11.86	s	697.32	s	284.36	s	-	s	284.36	s	969.83	s	11.86	s	981.6
Expenditures Net	s	(681.24)	<u>\$</u>	(11.86)	s	(693.10) 4.22	5	(280.06)	5		s	(280.08)	5	(961.31) 8.52	s	(11.86)	\$	(973.

						2024-	25 Fin	Dominion Uni ancial Perfor of Sept 30, 2	nance l	Report								
		Old I	Dominio	on University	(221)			Virginia Hea	th Scie	nces - Legacy	y EVMS	(274)			С	ombined		
	Adju	sted Budget	Ye	ar-to-Date	R	emaining	Adjus	sted Budget	Yea	ar-to-Date	R	emaining	Adju	sted Budget	Ye	ar-to-Date	R	emaining
Education & General Prog	rams																	
Revenue																		
General Fund	\$	213.03	\$	57.19	\$	155.84	\$	67.57	\$	27.61	\$	39.97	\$	280.60	\$	84.79	\$	195.81
Tuition & Fees	\$	162.74	\$	99.52	\$	63.22	\$	43.82	\$	20.48	\$	23.35	\$	206.57	\$	120.00	\$	86.57
All Other	\$	12.39	\$	0.41	\$	11.98	\$	76.55	\$	3.78	\$	72.77	\$	88.94	\$	4.19	\$	84.75
Total Revenue	\$	388.16	\$	157.12	\$	231.04	\$	187.95	\$	51.87	\$	136.08	\$	576.11	\$	208.98	\$	367.13
Expenditures	\$	(388.16)	\$	(123.28)	\$	(264.88)	\$	(187.95)	\$	(27.88)	\$	(160.06)	\$	(576.11)	\$	(151.17)	\$	(424.94)
Net	\$		\$	33.83	\$	(33.83)	\$		\$	23.98	\$	(23.98)	\$	•	\$	57.82	\$	(57.82)
Student Financial Assistar	nce																	
Revenue	\$	134.84	\$	81.18	\$	53.66	\$	1.23	\$	1.23	\$	-	\$	136.07	\$	82.41	\$	53.66
Expenditures	\$	(134.84)	\$	(67.84)	\$	(67.01)	\$	(1.23)	\$	(0.79)	\$	(0.43)	\$	(136.07)	\$	(68.63)	\$	(67.44)
Net	\$	-	\$	13.35	\$	(13.35)	\$	-	\$	0.43	\$	(0.43)	\$	-	\$	13.78	\$	(13.78)
Sponsored Programs																		
Revenue	\$	25.84	\$	17.63	\$	8.21	\$	70.02	\$	0.60	\$	69.42	\$	95.86	\$	18.22	\$	77.64
Expenditures	\$	(25.84)	\$	(5.98)	\$	(19.86)	\$	(68.62)		(3.71)	\$	(64.91)	\$	(94.46)	\$	(9.70)	\$	(84.76)
Net	\$	-	\$	11.64	\$	(11.64)	\$	1.40	\$ \$	(3.12)	\$	4.52	\$	1.40	\$	8.53	\$	(7.13)
Auxiliary Enterprises																		
Revenue	\$	137.87	\$	64.19	\$	73.68	\$	8.73	\$	0.22	\$	8.51	\$	146.60	\$	64.41	\$	82.19
Expenditures	\$	(133.65)	\$	(48.61)	\$	(85.04)	\$	(8.73)	\$	(0.77)	\$	(7.96)	\$	(142.38)	\$	(49.38)	\$	(93.00)
Net	\$	4.22	\$	15.58	\$	(11.36)	\$	-	\$	(0.55)	\$	0.55	\$	4.22	\$	15.04	\$	(10.81)
Gifts & Discretionary																		
Revenue	\$	10.60	\$	0.31	\$	10.29	\$	16.44	\$	0.19	\$	16.25	\$	27.04	\$	0.49	\$	26.55
Expenditures	\$	(10.60)	\$	(2.86)	\$	(7.74)	\$	(13.54)	\$	(2.89)	\$	(10.65)	\$	(24.14)	\$	(5.75)	\$	(18.39)
Net	\$	-	\$	(2.55)	\$	2.55	\$	2.90	\$	(2.71)	\$	5.61	\$	2.90	\$	(5.26)	\$	8.16
Total University																		
Revenue	\$	697.32	\$	320.42	\$	376.90	\$	284.36	\$	54.10	\$	230.27	\$	981.69	\$	374.52	\$	607.16
Expenditures	\$	(693.10)	\$	(248.57)	\$	(444.53)	\$	(280.06)	\$	(36.05)	\$	(244.01)	\$	(973.16)	\$	(284.62)	\$	(688.54)
Net	<u> </u>	<u>(033.10)</u> 4.22	\$	71.86	\$	(67.63)	\$	4.30	\$	18.04	\$	(13.75)	\$	8.52	\$	89.90	\$	(81.38)
1101	Ψ	7.22	Ψ	71.00	Ψ	(07.03)	Ψ	4.50	Ψ	10.04	Ψ	(13.13)	Ψ	0.52	Ψ	03.30	Ψ	(01.30)

Notes:

A. Dollars are reported in millions.

B. The Financial Performance Report of revenue and expenses is prepared from two sources: actual accounting data as recorded and the annual budgets which are also recorded in the university accounting system. For purposes of the Financial Performance Report, year-todate activity general revenues are recorded as revenue when received while Tuition and Fee revenue is recorded when assessed (not collected). Expenditures are recorded in the fiscal year paid.

C. VHS year-to-date actual amounts for Education and General, Student Financial Assistance, and Auxiliary Enterprises include transactions recorded in EVMS legacy systems that are pending recording in the ODU financial system.

Performance Dashboard as of September 30, 2024 Source: PCR

Portfolio Summary

	9/1/2024 - 9/30/2024
Beginning Market Value	\$380,877,063
Net Cash Flow	(\$11,852,389)
Net Investment Change	\$4,490,198
Ending Market Value	\$373,514,872

Portfolio Allocation vs Target¹

Class	Market Value	Current Allocation	Near Term Strategic Allocation	Long Term Strategic Allocation
Equity	\$153,225,585	41.02%	37.00%	35.00%
US Large Cap	\$94,569,913	25.32%	20.00%	18.00%
US Mid Cap	\$4,629,690	1.24%	3.00%	3.00%
Global Equity	\$1,806,514	0.48%	-	-
European Large Cap	\$12,649,839	3.39%	-	-
EAFE Equity	\$25,086,636	6.72%	10.00%	10.00%
Emerging Market Equity	\$14,482,993	3.88%	4.00%	4.00%
Alternatives	\$142,836,106	38.24%	43.00%	45.00%
Diversified Hedge Funds	\$20,530,849	5.50%	5.00%	5.00%
Private Equity	\$67,732,007	18.13%	23.00%	25.00%
US Direct Real Estate	\$27,347,229	7.32%	10.00%	10.00%
Infrastructure & Commodities	\$27,226,021	7.29%	5.00%	5.00%
Fixed Income & Cash	\$77,453,182	20.74%	20.00%	20.00%
US Aggregate Bonds	\$65,992,701	17.67%	20.00%	20.00%
Private Credit	\$10,135,243	2.71%	-	-
Cash	\$1,325,238	0.35%	-	-
Total	\$373,514,872	100.00%	100.00%	100.00%

Portfolio Performance

	Current Allocation (%)	FYTD	1YR	3YR	5YR	10YR	SI
Total Portfolio (Net of Fees)	100.00%	4.09%	16.63%	4.64%	9.49%	7.53%	8.05%
Policy Index (Total Strategic Policy Index)		4.12%	17.72%	4.90%	9.07%	7.15%	5.27%
Marketable Securities Policy Index		6.27%	23.38%	5.56%	9.40%	5.85%	2.53%
70% S&P 500 (TR) / 30% Barclays US Aggregate		5.68%	28.92%	7.92%	11.27%	9.91%	7.69%
70% MSCI ACWI / 30% Barclays Global Aggregate		5.90%	25.42%	5.59%	8.69%	7.26%	6.59%
Equity	41.02%	5.81%	29.62%	6.53%	11.78%	9.40%	10.51%
MSCI AC World USD Net Index		6.61%	31.76%	8.08%	12.18%	9.38%	7.83%
Private Equity	18.13%	2.33%	9.08%	2.83%	15.17%	13.15%	12.71%
Cambridge Associates Private Equity Index		0.00%	10.67%	5.61%	12.99%	13.76%	14.13%
Hedge Funds	5.50%	1.41%	10.02%	7.76%	9.09%	6.58%	7.01%
HFRI Fund Of Funds Diversified Index		1.88%	10.19%	2.52%	5.42%	3.66%	3.73%
Real Estate	7.32%	0.98%	-2.54%	-1.47%	2.96%	6.48%	1.03%
NCREIF-ODCE Index		0.25%	-7.27%	-0.21%	2.92%	6.08%	6.59%
Private Natural Resources	2.23%	1.22%	9.44%	14.63%	10.22%	2.82%	5.35%
Alerian MLP Index		1.01%	24.82%	18.67%	10.26%	0.36%	9.00%
Commodities	5.05%	4.79%	19.13%	13.75%	10.35%	2.86%	3.22%
Bloomberg Commodity Index		0.68%	0.96%	3.66%	7.79%	0.03%	-1.82%
Fixed Income	20.38%	4.67%	11.88%	0.34%	1.45%	1.84%	4.09%
BB U.S. Aggregate Index		5.20%	11.57%	-1.39%	0.33%	1.84%	1.72%
Cash & Equivalents	0.35%	1.70%	-5.99%	2.42%	0.26%	0.27%	0.13%

* Market Values and Performance Data received from PCR as of 9/30/2024. Data for ODU portfolio policy index prior to 9/30/2020 provided by ODU to PCR.

**1.P. Morgan Strategic Policy Index 3/31/2024 – Present: S&P 500 (TR) 20.00%, Russell Midcap (TR) 3.00%, MSCI EAFE (TR) 10.00%, MSCI EAFE (TR) 10.00%, MSCI EAFE (TR) 4.00%, HFRI Relative Value 5.00%, Cambridge Associates Private Equity 20.00%, NCREIF Property Index 10.00%, Bloomberg US High Yield Index 3.00%, Barclays US Aggregate 20.00%.

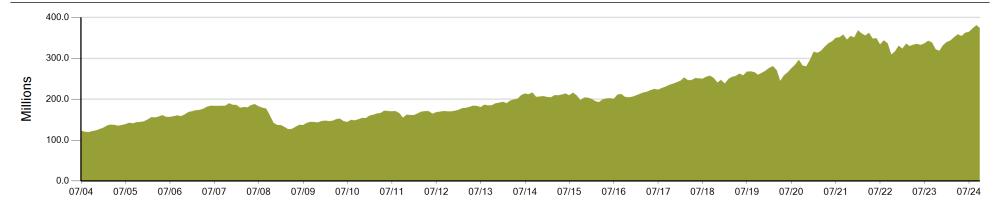
Historical benchmark provided by Mercer and detailed on the Benchmark Composition page. 1. Total portfolio allocation includes legacy illiquid alternative investments that are not custodied at J.P. Morgan.

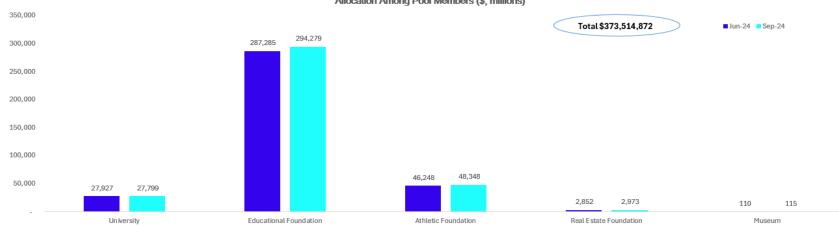
Percentages may not add to 100% due to rounding. Alternative assets valuations may reflect price estimates on dates different from that indicated above. Market values may not agree with client statements.

due to late posted trades and income acruals. May include one or more self directed non-discretionary investment management accounts. Total Portfolio represents assets both managed and accluded. Total Portfolio ress Excluded Assets does not include assets that have been excluded by your J.P. Morgan representative. Excluded Assets are detailed on the Additional Information page. If shown, Portfolio (Net of Fees) reflects performance from the date as of which such information is available to us. Please reference the Inception Date. Unless otherwise indicated with the (Net of Fees) notation, all performance is shown gross of fees except that performance for mutual fund and hedge fund assets is net of fund level fees. See the Important Information page for detailed information. Returns greater than one year are annualized. It is not possible to invest directly in an index. Past performance is on guarantee of future results.

For illustrative purposes only. This consolidated report is provided as a courtery to you and is for informational purposes only. This report is not intended, nor should it be relied upon, as investment advice, guidance or a recommendation to purchase, hold or sell any investment or strategy for any accounts or assets listed. Past performance is no guarantee of future results. Non-Reliance: Certain information contained in this material. No representation or warranty should be made with regard to any computations, graphs, tables, diagrams or commentation to purchase, hold or sell any investment or strategy for any accounts or assets listed. Past performance is no guarantee of a with regard to any computations, graphs, tables, diagrams or commentation to purchase. Non-Reliance: Certain information contained in this material. No representation or warranty should be made with regard to any computations, graphs, tables, diagrams or commentation to purchase. Non-Reliance: Certain information or purchase is no computations, graphs, tables, diagrams or commentation or warranty in this material. Which are provided for illustration/reference purposes only.

Market Value History - Since Inception





Allocation Among Pool Members (\$, millions)

Source: PCR

Multi-Period Performance

Policy Index (Total Strategic Policy Index) 1.48% 4.12% 17.72% 4.99% 9.07% 7.15% 5.27% Marketable Securities Policy Index 2.61% 6.27% 23.38% 5.56% 9.40% 5.85% 2.53% Equities US Large-Cap Fidelity 500 Index Fund \$66,039,253 2.13% 5.87% 36.18% 11.79% - - 14.55% 09/01/2C Financial Select Sector SPDR Fund \$2,243,350 -0.55% 10.16% - - - 11.13% 05/22/2C Invesco QOQ Trust ETF \$10,521,325 2.48% 1.96% 36.97% 11.81% - 13.36% 09/01/2C Invesco SAP 500 Equal Weight ETF \$3,032,641 2.27% 9.48% - - - 2.345% 11/122/2C VanEck Coll Services ETF \$1,960,436 4.98% -10.18% -6.82% - - 7.28% 03/01/2C VanEck Coll Services ETF \$2,266,722 0.82% 5.03% - - - 7.28% 03/01/2C		Market Value	09/01/2024 To 09/30/2024	Fiscal Year To Date	Last 12 Months	Last 3 Years	Last 5 Years	Last 10 Years	Since Inception	Inception Date
Marketable Securities Policy Index 2.61% 6.27% 2.3.38% 5.56% 9.40% 5.85% 2.53% Equities Image: Cap Fidelity 500 Index Fund \$66,039,253 2.13% 5.87% 36.18% 11.79% - - 14.55% 0.901/2C Financial Select Sector SPDR Fund \$2,228,17 1.65% 6.17% 22.00% 8.21% - - 11.12% 0.901/2C Invesco QQQ Trust ETF \$10,521,325 2.48% 1.96% 36.97% 11.81% - 2.33% 0.901/2C Parassus Eqty Income F4-Ins \$6,222,769 2.03% 5.56% 32.69% 10.27% - - 13.48% 0.901/2C VanEck Oil Services ETF \$1,960,436 4.98% -10.18% -16.82% - - 7.28% 0.301/2C VanEck Oil Services ETF \$1,960,436 4.98% -10.18% -16.82% - - - 7.28% 0.301/2C VanEck Noil Services ETF \$1,960,436 4.98% -10.18% -16.82% - <th>Total Portfolio (Net of Fees)</th> <th>\$373,514,872</th> <th>1.08%</th> <th>4.07%</th> <th>16.63%</th> <th>4.64%</th> <th>9.49%</th> <th>7.53%</th> <th>8.05%</th> <th>12/26/2001</th>	Total Portfolio (Net of Fees)	\$373,514,872	1.08%	4.07%	16.63%	4.64%	9.49%	7.53%	8.05%	12/26/2001
Equities Image: Constraint of the second secon	Policy Index (Total Strategic Policy Index)		1.48%	4.12%	17.72%	4.99%	9.07%	7.15%	5.27%	
US Large-Cap Fidelity 500 Index Fund \$66,039,253 2.13% 5.87% 36.18% 11.79% - - 14.55% 09/01/20 Financial Select Sector SPDR Fund \$2,343,950 -0.55% 10.16% - - - 11.38% 05/29/20 Health Care Select Sector SPDR Fund \$2,222,817 -1.65% 6.17% 22.00% 8.21% - 11.12% 09/01/20 Invesco SQQQ Trust ETF \$10,521,325 2.48% 1.96% 36.97% 11.81% - 13.36% 09/01/20 Invesco S&P 500 Equal Weight ETF \$3,032,641 2.27% 9.48% - - - 23.45% 11/22/20 VanEck Oil Services ETF \$1,960,436 4.98% -10.18% -16.82% - - 7.28% 03/01/20 VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% - - 9.03% 05/14/20 SMid-Cap 2.14% 5.89% 36.35% 11.99% 12.86% 15.37% 09/30/20 SMid-Cap	Marketable Securities Policy Index		2.61%	6.27%	23.38%	5.56%	9.40%	5.85%	2.53%	
Fidelity 500 Index Fund \$66,039,253 2.13% 5.87% 36.18% 11.79% -1 14.55% 09/01/20 Financial Select Sector SPDR Fund \$2,343,950 -0.55% 10.16% 11.38% 05/29/20 Health Care Select Sector SPDR Fund \$2,22,817 -1.65% 6.17% 22.00% 8.21% 11.28 09/01/20 Invesco QQQ Trust ETF \$10,521,325 2.48% 1.96% 36.97% 11.81% 2.345% 09/01/20 Invesco SQP 500 Equal Weight ETF \$3,032,641 2.27% 9.48% 2.345% 09/01/20 VanEck Oil Services ETF \$1,960,46 -4.98% 10.18% -16.82% 10.27% 9.03% 05/14/20 VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% 10.53% 14.99% 12.86% 09/01/20 SMid-Cap 2.14% 5.89% 36.35% 11.91% 15.36% 09/03/20 05/14/20 VanEck Oil Services ETF \$2,45% 1.82% 5.66% 32.46% <td< th=""><th>Equities</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></td<>	Equities									
Financial Select Sector SPDR Fund \$2,343,950 -0.55% 10.16% 11.38% 05/29/20 Health Care Select Sector SPDR Fund \$2,222,817 -1.65% 6.17% 22.00% 8.21% 11.12% 09/01/20 Invesco QQQ Trust ETF \$10,521,325 2.48% 1.96% 36.97% 11.81% 23.45% 09/01/20 Invesco S&P 500 Equal Weight ETF \$3,032,641 2.27% 9.48% 23.45% 11/22/20 Parnassus Eqty Income Fd-Ins \$6,222,769 2.03% 5.56% 32.69% 10.27% 13.48% 09/01/20 VanEck Oil Services ETF \$1,960,436 -4.98% -10.18% -16.82% 7.28% 03/01/20 VanEck Semiconductor ETF \$2,266,722 0.82% -5.03% 9.03% 04/01/20 Mid-Cap \$3450,017R) 2.14% 5.89% 36.55% 11.91% 15.58%	US Large-Cap									
Health Care Select SPDR Fund 52,222,817 -1.65% 6.17% 22.00% 8.21% - - 11.12% 00/1/20 Invesco QQQ Trust ETF \$10,521,325 2.48% 1.96% 36.97% 11.81% - - 13.36% 09/1/22 Invesco S&P 500 Equal Weight ETF \$3,032,641 2.27% 9.48% - - - 23.45% 11/22/22 Parnassus Eqty Income Fd-Ins \$6,222,769 2.03% 5.56% 32.69% 10.27% - - 13.48% 09/01/22 VanEck Oil Services ETF \$1,960,436 -4.98% -10.18% -16.82% - - 7.28% 03/01/22 VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% - - - 9.03% 05/1/422 S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 12.86% 15.37% 09/30/22 US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% 14.37% 11/30/20 - 14.63%	Fidelity 500 Index Fund	\$66,039,253	2.13%	5.87%	36.18%	11.79%	-	-	14.55%	09/01/2020
Invesco QQQ Trust ETF \$10,521,325 2.48% 1.96% 36.97% 11.81% - - 13.36% 09/0120 Invesco S&P 500 Equal Weight ETF \$3,032,641 2.27% 9.48% - - - 23.45% 11/220 Parnassus Eqty Income Fd-Ins \$6,222,769 2.03% 5.56% 32.69% 10.27% - - 13.48% 09/0120 VanEck Oil Services ETF \$1,960,436 -4.98% -10.18% -16.82% - - - 7.28% 03/0120 VanEck Oil Services ETF \$2,226,722 0.82% -5.03% - - - 9.03% 05/1420 VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% 32.46% 10.53% 14.99% 12.86% 15.37% 09/3020 S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 15.98% 13.38% 14.37% 13.34% 03/0220 US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% - - 14.63%	Financial Select Sector SPDR Fund	\$2,343,950	-0.55%	10.16%	-	-	-	-	11.38%	05/29/2024
Invesco S&P 500 Equal Weight ETF \$3,032,641 2.27% 9.48% 23.45% 11/2/20 Parnassus Eqty Income Fd-Ins \$6,222,769 2.03% 5.56% 32.69% 10.27% 13.48% 09/01/20 VanEck Oil Services ETF \$1,960,436 4.98% -10.18% -16.82% 7.28% 03/01/20 VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% 9.03% 05/14/20 Total US Large-Cap \$94,569,913 1.82% 5.06% 32.46% 10.53% 14.99% 12.86% 15.37% 09/30/20 S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 15.98% 14.37% 03/02/20 13.44% 03/02/20 14.64% 14.93% 14.37% 14.34% 03/02/20 14.64% 11/20/20 14.64% 11/20/20 14.64% 11/20/20 14.64% 11/20/20 14.64% 11/20/20 14.64% 11/20/20 14.64% 11/20/20<	Health Care Select Sector SPDR Fund	\$2,222,817	-1.65%	6.17%	22.00%	8.21%	-	-	11.12%	09/01/2020
Parnassus Eqty Income Fd-Inso \$6,222,769 2.03% 5.56% 32.69% 10.27% - 13.48% 09/01/20 VanEck Oil Services ETF \$1,960,436 4.98% -10.18% -16.82% - - 7.28% 03/01/20 VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% - - - 9.03% 05/14/20 Total US Large-Cap \$94,569,913 1.82% 5.06% 32.46% 10.53% 14.99% 12.86% 15.37% 09/03/20 S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 15.98% 13.38% 14.37% US Mid-Cap 2.14% 5.89% 36.35% 11.91% 15.98% 13.44% 03/02/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% - - 14.63% 11/30/20 Global Equity 2.23% 9.21% 29.33%	Invesco QQQ Trust ETF	\$10,521,325	2.48%	1.96%	36.97%	11.81%	-	-	13.36%	09/01/2020
VanEck Oil Services ETF \$1,960,436 -4.98% -10.18% -16.82% - - 7.28% 03/01/20 VanEck Oil Services ETF \$2,226,722 0.82% -5.03% - - - 9.03% 05/14/20 VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% - - - 9.03% 05/14/20 Total US Large-Cap \$94,569,913 1.82% 5.06% 32.46% 10.53% 14.99% 12.86% 15.37% 09/30/20 S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 15.98% 13.38% 14.37% US Mid-Cap 2.14% 5.89% 36.35% 11.91% 15.98% 13.38% 14.37% US Mid-Cap 4.629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% 11.46% 11/30/20 Global Equity 2.23% 9.21% 29.33% 5.75%<	Invesco S&P 500 Equal Weight ETF	\$3,032,641	2.27%	9.48%	-	-	-	-	23.45%	11/22/2023
VanEck Semiconductor ETF \$2,226,722 0.82% -5.03% - - - 9.03% 05/14/20 Total US Large-Cap \$94,569,913 1.82% 5.06% 32.46% 10.53% 14.99% 12.86% 15.37% 09/30/20 S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 15.98% 13.38% 14.37% US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% - 14.63% 11/30/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% - 14.63% 11/30/20 Russell Midcap (TR) 2.23% 9.21% 29.33% 5.75% 11.30% - 14.63% 11/30/20 Global Equity \$1,806,514 3.11% 17.36% 51.45% - - 0.48% 04/14/20 Total Global Equity \$1,806,5	Parnassus Eqty Income Fd-Ins	\$6,222,769	2.03%	5.56%	32.69%	10.27%	-	-	13.48%	09/01/2020
Total US Large-Cap \$94,569,913 1.82% 5.06% 32.46% 10.53% 14.99% 12.86% 15.37% 09/30/20 S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 15.98% 13.38% 14.37% 09/30/20 US Mid-Cap 5.89 Midcap 400 Index Fund \$4,629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% - - 14.63% 11/30/20 Russell Midcap (TR) 2.23% 9.21% 29.33% 5.75% 11.30% - 11.49% -	VanEck Oil Services ETF	\$1,960,436	-4.98%	-10.18%	-16.82%	-	-	-	7.28%	03/01/2022
S&P 500 (TR) 2.14% 5.89% 36.35% 11.91% 15.98% 13.38% 14.37% US Mid-Cap iShares S&P Midcap 400 Index Fund \$4,629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% - 14.63% 11/30/20 <i>Russell Midcap (TR)</i> 2.23% 9.21% 29.33% 5.75% 11.30% - 14.63% 11/30/20 Global Equity 51,806,514 3.11% 17.36% 51.45% - - - 0.48% 04/14/20 Total Global Equity \$1,806,514 3.11% 17.36% 51.45% 0.40% - - - 0.48% 04/14/20	VanEck Semiconductor ETF	\$2,226,722	0.82%	-5.03%	-	-	-	-	9.03%	05/14/2024
US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/20 iShares S&P Midcap 400 Index Fund \$4,629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/20 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% - 14.63% 11/30/20 <i>Russell Midcap (TR)</i> 2.23% 9.21% 29.33% 5.75% 11.30% - 11.49% Global Equity 3.11% 17.36% 51.45% - - 0.48% 04/14/20 Yaneck Vectors Gold Miners ETF \$1,806,514 3.11% 17.36% 51.45% 0.40% - - 4.10% 09/01/20	Total US Large-Cap	\$94,569,913	1.82%	5.06%	32.46%	10.53%	14.99%	12.86%	15.37%	09/30/2012
iShares S&P Midcap 400 Index Fund \$4,629,690 1.08% 6.85% 27.19% - - 13.44% 03/02/0 Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% - 14.63% 11/30/2 Russell Midcap (TR) 2.23% 9.21% 29.33% 5.75% 11.30% - 11.49% -	S&P 500 (TR)		2.14%	5.89%	36.35%	11.91%	15.98%	13.38%	14.37%	
Total US Mid-Cap \$4,629,690 1.08% 6.85% 27.19% 4.19% 16.05% - 14.63% 11/30/20 Russell Midcap (TR) 2.23% 9.21% 29.33% 5.75% 11.30% - 11.49% 11/49% Global Equity 108% 3.11% 17.36% 51.45% - - 0.48% 04/14/20 Total Global Equity \$1,806,514 3.11% 17.36% 51.45% 0.40% - - 4.10% 09/01/20	US Mid-Cap									
Russell Midcap (TR) 2.23% 9.21% 29.33% 5.75% 11.30% - 11.49% Global Equity -	iShares S&P Midcap 400 Index Fund	\$4,629,690	1.08%	6.85%	27.19%	-	-	-	13.44%	03/02/2023
Global Equity Vaneck Vectors Gold Miners ETF \$1,806,514 3.11% 17.36% 51.45% - - 0.48% 04/14/20 Total Global Equity \$1,806,514 3.11% 17.36% 51.45% 0.40% - - -4.10% 09/01/20	Total US Mid-Cap	\$4,629,690	1.08%	6.85%	27.19%	4.19%	16.05%	-	14.63%	11/30/2018
Vaneck Vectors Gold Miners ETF \$1,806,514 3.11% 17.36% 51.45% - - 0.48% 04/14/20 Total Global Equity \$1,806,514 3.11% 17.36% 51.45% 0.40% - - - 4.10% 09/01/20	Russell Midcap (TR)		2.23%	9.21%	29.33%	5.75%	11.30%	-	11.49%	
Total Global Equity \$1,806,514 3.11% 17.36% 51.45% 0.40% - - -4.10% 09/01/20	Global Equity									
	Vaneck Vectors Gold Miners ETF	\$1,806,514	3.11%	17.36%	51.45%	-	-	-	0.48%	04/14/2022
MSCI World (TR) 4.23% 8.05% 35.57% 10.30% 13.49%	Total Global Equity	\$1,806,514	3.11%	17.36%	51.45%	0.40%	-	-	-4.10%	09/01/2020
	MSCI World (TR)		4.23%	8.05%	35.57%	10.30%	-	-	13.49%	

Source: PCR

Multi-Period Performance

	Market Value	09/01/2024 To 09/30/2024	Fiscal Year To Date	Last 12 Months	Last 3 Years	Last 5 Years	Last 10 Years	Since Inception	Inception Date
European Region									
iShares MSCI ETF Europe Financials	\$1,559,029	2.40%	10.60%	-	-	-	-	12.68%	06/14/2024
SPDR Euro Stoxx 50 ETF	\$6,439,591	1.52%	6.56%	-	-	-	-	14.15%	12/19/2023
Vanguard MSCI Europe ETF	\$4,651,220	0.48%	6.74%	27.10%	6.18%	-	-	8.51%	01/29/2021
Total European Region	\$12,649,839	1.24%	7.14%	27.07%	6.17%	-	-	8.51%	01/29/2021
MSCI EU (TR)		3.10%	<i>7.92%</i>	32.29%	7.78%	-	-	9.44%	
EAFE Equity									
Artisan Intl Value Fd Instl	\$3,787,367	0.60%	8.13%	27.27%	-	-	-	22.20%	09/14/2023
Fidelity International Index Fund	\$5,409,947	0.83%	7.26%	25.17%	5.73%	-	-	9.68%	09/01/2020
iShares MSCI Canada Index Fund	\$1,294,428	2.54%	11.94%	26.22%	-	-	-	15.30%	11/09/2022
iShares MSCI Japan ETF	\$8,776,384	-0.60%	4.77%	20.99%	2.38%	-	-	6.95%	09/01/2020
iShares MSCI United Kingdom ETF	\$1,519,407	-0.32%	7.25%	-	-	-	-	11.59%	04/05/2024
WCM Focused Growth International SMA	\$4,299,103	-0.66%	4.86%	29.75%	0.80%	-	-	7.16%	09/15/2020
Total EAFE Equity	\$25,086,636	0.05%	6.34%	24.68%	3.47%	8.45%	6.44%	5.28%	03/01/2008
MSCI EAFE (TR)		2.73%	8.95%	28.36%	6.86%	9.23%	6.47%	4.59%	
Emerging Market Equity									
iShares Inc Core MSCI Emerging MKTS ETF	\$14,482,993	5.42%	7.36%	24.19%	0.45%	-	-	4.02%	09/01/2020
Total Emerging Market Equity	\$14,482,993	5.42%	6.95%	20.44%	-2.60%	6.72%	3.61%	6.66%	10/31/2004
MSCI Emerging Markets (TR)		8.59%	10.29%	29.11%	1.50%	6.58%	4.63%	7.68%	
Equities	\$153,225,586	1.80%	5.81%	29.62%	6.53%	11.78%	9.40%	10.51%	10/31/2004
Private Equity									
Private Equity									
Direct Private Equity	\$16,499,698	0.00%	-1.12%	12.36%	13.11%	19.20%	11.66%	1.60%	07/30/2013

Source: PCR

Multi-Period Performance

	Market Value	09/01/2024 To 09/30/2024	Fiscal Year To Date	Last 12 Months	Last 3 Years	Last 5 Years	Last 10 Years	Since Inception	Inception Date
Private Equity Funds of Funds	\$47,033,651	0.00%	3.98%	8.26%	-2.43%	13.57%	13.71%	9.21%	11/07/2004
Secondaries	\$367,787	0.07%	-5.43%	-10.22%	-12.62%	-0.49%	1.41%	4.50%	01/30/2007
Special Situations	\$3,830,871	-0.61%	-0.84%	2.36%	10.60%	11.05%	6.86%	11.84%	05/30/2002
Total Private Equity	\$67,732,007	-0.03%	2.33%	9.08%	2.83%	15.17%	13.15%	12.71%	05/30/2002
Cambridge Associates Private Equity		0.00%	0.00%	10.67%	5.61%	12.99%	13.76%	14.13%	
Private Equity	\$67,732,007	-0.03%	2.33%	9.08%	2.83%	15.17%	13.15%	12.71%	05/30/2002
Diversified Hedge Funds									
Diversified Hedge Funds									
Diversified Hedge Funds	\$20,530,849	0.30%	1.41%	10.02%	7.76%	9.09%	6.58%	7.01%	07/31/2003
Total Diversified Hedge Funds	\$20,530,849	0.30%	1.41%	10.02%	7.76%	9.09%	6.58%	7.01%	07/31/2003
HFRI Fund Of Funds Composite		0.97%	1.88%	10.19%	2.52%	5.42%	3.66%	3.73%	
Diversified Hedge Funds	\$20,530,849	0.30%	1.41%	10.02%	7.76%	9.09%	6.58%	7.01%	07/31/2003
Real Estate									
Private Real Estate									
Direct Real Estate	\$27,177,023	0.59%	0.99%	-2.42%	2.50%	5.32%	8.41%	0.86%	04/30/2005
Real Estate Fund of Funds	\$170,205	0.00%	-1.00%	-16.63%	-11.22%	-12.27%	-4.59%	-0.42%	03/31/2005
Total Private Real Estate	\$27,347,229	0.59%	0.98%	-2.54%	2.35%	4.76%	7.40%	1.47%	03/31/2005
NCREIF-ODCE Index		0.25%	0.25%	-7.27%	-0.21%	2.92%	6.08%	6.59%	
Real Estate	\$27,347,229	0.59%	0.98%	-2.54%	-1.47%	2.96%	6.48%	1.03%	03/31/2005

Source: PCR

Multi-Period Performance

	Market Value	09/01/2024 To 09/30/2024	Fiscal Year To Date	Last 12 Months	Last 3 Years	Last 5 Years	Last 10 Years	Since Inception	Inception Date
Infrastructure and Commodities									
Private Natural Resources									
Direct Energy/Natural Resources	\$4,537,606	0.45%	1.30%	12.37%	21.04%	15.09%	4.62%	6.72%	12/26/2001
Energy/Natural Resources Fund of Funds	\$3,808,759	0.00%	1.11%	6.49%	7.58%	4.71%	1.21%	1.45%	01/05/2007
Total Private Natural Resources	\$8,346,365	0.24%	1.22%	9.44%	14.63%	10.22%	2.82%	5.35%	12/26/2001
Alerian MLP Index (TR)		0.00%	1.01%	24.82%	18.67%	10.26%	0.36%	9.00%	
Commodities									
iShares Gold TR ETF	\$10,355,542	5.12%	13.13%	41.90%	14.71%	-	-	10.71%	05/24/2021
PIMCO Commoditiesplus Strategy Fund Institutional CI	\$8,524,114	1.25%	-3.62%	-0.77%	10.39%	-	-	19.97%	09/01/2020
Total Commodities	\$18,879,656	3.31%	4.79%	19.13%	13.75%	10.35%	2.86%	3.22%	09/30/2012
Bloomberg Commodity Index (TR)		4.86%	0.68%	0.96%	3.66%	7.79%	0.03%	-1.82%	
Infrastructure and Commodities	\$27,226,021	2.35%	3.67%	15.53%	14.56%	8.29%	1.64%	4.50%	12/26/2001
Fixed Income									
US Aggregate Bonds									
Dodge & Cox Income Fd Com	\$12,571,553	1.41%	5.59%	12.95%	0.22%	-	-	0.49%	09/01/2020
iShares Barclays 7-10 Year Treasury Bond Fund	\$14,658,637	1.19%	5.51%	10.60%	-	-	-	2.71%	12/16/2022
PIMCO Total Return Fund - Instl	\$7,959,248	1.49%	5.31%	13.18%	-1.16%	-	-	-0.88%	09/01/2020
Vanguard Total Bond Market ETF	\$26,367,965	1.36%	5.11%	11.76%	-1.40%	-	-	-1.34%	09/01/2020
Total US Aggregate Bonds	\$61,557,403	1.29%	5.10%	11.84%	0.16%	1.03%	1.71%	1.81%	09/30/2012
Bloomberg U.S. Aggregate		1.34%	5.20%	11.57%	-1.39%	0.33%	1.84%	1.72%	
High Yield									
BlackRock High Yield Portfolio	\$4,435,298	-	-	-	-	-	-	0.16%	09/26/2024
Total High Yield	\$4,435,298	0.16%	0.16%	0.16%	0.05%	0.41%	0.72%	3.51%	04/01/2006

Source: PCR

Multi-Period Performance

	Market Value	09/01/2024 To 09/30/2024	Fiscal Year To Date	Last 12 Months	Last 3 Years	Last 5 Years	Last 10 Years	Since Inception	Inception Date
Private Credit									
HPS Corporate Lending Fund	\$10,135,243	0.82%	2.33%	-	-	-	-	6.46%	01/31/2024
Total Private Credit	\$10,135,243	0.82%	2.33%	-	-	-	-	6.46%	01/31/2024
Cliffwater Direct Lending Index		0.65%	-0.51%	-	-	-	-	5.43%	
Fixed Income	\$76,127,944	1.22%	4.67%	11.88%	0.34%	1.45%	1.84%	4.09%	04/01/2006
Cash and Equivalents									
Cash									
Cash	(\$8,060)	-	-	-	-	-	-	0.00%	09/30/2024
Endowment Cash	\$1,333,298	-2.16%	-2.17%	-2.29%	0.63%	0.41%	0.34%	0.29%	09/25/2012
Total Cash	\$1,325,238	-4.60%	1.70%	-5.99%	2.42%	0.26%	0.27%	0.13%	07/31/2003
Bloomberg U.S. Short Treasury		0.43%	1.37%	5.51%	3.57%	2.34%	1.64%	1.28%	
Cash and Equivalents	\$1,325,238	-4.60%	1.70%	-5.99%	2.42%	0.26%	0.27%	0.13%	07/31/2003

Source: PCR