#### MEMORANDUM

TO: Members of the Academic and Research Advancement Committee of the Board of Visitors

Carlton F. Bennett, Chair R. Bruce Bradley Richard T. Cheng Michael J. Henry Toykea S. Jones Kay A. Kemper Mary Maniscalco-Theberge Frank Reidy Lisa B. Smith Andres Sousa-Poza (*Faculty Representative*)

FROM: Augustine O. Agho Provost

DATE: September 13, 2016

The purpose of this memorandum is to provide you with background information for our meeting on Thursday, September 22, 2016. The committee will meet from 9:00-10:30 a.m. in the York/Potomac River Rooms in Webb Center.

### I. Approval of Minutes of the June 9, 2016 Meeting

The minutes of the June 9, 2016 meeting will be presented for approval as previously distributed.

# II. Closed Session

The members of the Academic and Research Advancement Committee will receive information related to the item to be discussed in closed session.

# III. Reconvene in Open Session and Vote on Resolution

# IV. Consent Agenda

Included in the consent agenda materials are resolutions recommending 41 faculty appointments, the appointment of the Batten Endowed Chair in Cybersecurity, the appointment of the Batten Professorship in Jewish Studies, 61 administrative appointments, and 4 emeritus appointments.

# V. Vote on Consent Agenda Resolutions

# VI. Regular Agenda

The regular agenda includes proposed revisions to the policy on Initial Appointment of Teaching and Research Faculty.

## VII. Vote on Regular Agenda Resolution

## VIII. Information Items

Information items include the report from the Provost and a research update report from the Vice President for Research.

# IX. Topics of Interest to Board of Visitors Members

Committee members will have an opportunity to discuss topics of interest.

C: John R. Broderick Donna Meeks

## OLD DOMINION UNIVERSITY BOARD OF VISITORS ACADEMIC AND RESEARCH ADVANCEMENT COMMITTEE SEPTEMBER 22, 2016 AGENDA

9:00-10:30 a.m. – York/Potomac River Rooms, Webb Center

- I. APPROVAL OF THE MINUTES OF JUNE 9, 2016
- II. CLOSED SESSION
- III. RECONVENE IN OPEN SESSION AND VOTE ON RESOLUTION

### IV. CONSENT AGENDA

- A. Faculty Appointments (p. 4-12)
- B. Appointment of the Batten Endowed Chair in Cybersecurity (p. 13)
- C. Appointment of the Batten Professorship in Jewish Studies (p. 14)
- D. Administrative Appointments (p. 15-26)
- E. Emeritus Appointments (p. 27-29)
- V. VOTE ON CONSENT AGENDA RESOLUTIONS
- VI. REGULAR AGENDA
  - A. Proposed Revisions to the Policy on Initial Appointment of Teaching and Research Faculty (p. 30-36)
- VII. VOTE ON REGULAR AGENDA RESOLUTION
- VIII. INFORMATION ITEMS
  - A. Report from the Provost
  - B. Report from the Office of Research
    - 1. Research Update

### IX. TOPICS OF INTEREST TO BOARD OF VISITORS MEMBERS

#### FACULTY APPOINTMENTS

#### RESOLVED that, upon the recommendation of the Academic and Research

Advancement Committee, the Board of Visitors approves the following faculty appointments.

	Effective		
Name and Rank	<u>Salary</u>	Date	Term
Mr. Nicholas A. Adams	\$45,000	7/25/16	10 mos
Lecturer of Sociology and			
Criminal Justice			

Mr. Adams received an M.A. in Applied Sociology and a B.A. in Sociology and Criminal Justice from Old Dominion University and is expected to receive a Ph.D. in Sociology from the University of New Hampshire. Previously he was an Instructor in the Department of Sociology at the University of New Hampshire.

Dr. Thomas R. Allen	\$92,000	7/25/16	10 mos
Associate Professor of Political Science			
and Geography and Coordinator for			
Sea Level Rise/GIS activities			

Dr. Allen received a Ph.D. in Geography from the University of North Carolina at Chapel Hill and a B.S. in Geography from Old Dominion University. Previously he was a Professor of Geography in the Department of Geography, Planning and Environment at East Carolina University. (new position)

Dr. Susan Braid	\$110,000	7/25/16	10 mos
Assistant Professor of Nursing			
Tenure Track			

Dr. Braid received a Dr.P.H. from Johns Hopkins University, an M.P.H. from Columbia University, an M.S. in Nursing from the University of Pennsylvania and a B.S. in Nursing from Boston College. Previously, she was a Neonatal Nurse Practitioner with Pediatrix at Bon Secours Richmond Health System and the University of Maryland Medical Center and Assistant Professor of Nursing at the University of Maryland.

Dr. Alan L. C. Campbell Visiting Assistant Professor of Communication/Theatre Arts	\$42,000	8/25/16	10 mos	
Dr. Campbell received a Ph.D. from the S M.A. in Communication/Film from Regent Unive Theological Seminary, and a B.A. in Humanities Previously he was an Adjunct Instructor for Lang Tidewater Community College.	ersity, an M.Div. from Holy Apost	from Golden Ga les College and S	te Baptist Seminary.	
Dr. Ron Carlee Visiting Assistant Professor of Public Service	\$125,000	8/25/16	10 mos	
Dr. Carlee received a Doctor of Public Administration from George Mason University, a Master of Arts in Urban Studies from the University of Alabama-Birmingham and a Bachelor of Arts in English from the University of Montevallo. Previously he was the City Manager of Charlotte, North Carolina. (new position)				
Dr. Julie M. Cavallario Visiting Assistant Professor of Physical Therapy and Athletic Training	\$60,000	7/25/16	10 mos	
Dr. Cavallario received a Ph.D. in Human Movement Sciences and an M.S.Ed. in Athletic Training from Old Dominion University and a B.S. in Physical Education, Athletic Training from the State University of New York at Cortland. Previously she was an Accreditation Associate and Communication Coordinator at the Commission on Accreditation of Athletic Training Education (CAATE) and an Adjunct Faculty member in the Department of Human Movement Sciences at Old Dominion University.				
Dr. Lenese M. Colson Lecturer of Teaching and Learning	\$48,000	7/25/16	12 mos	
Dr. Colson received a Ph.D. in Information Studies and an M.S. in Library and Information Science from Florida State University, an M.A.Ed. in Curriculum and Instruction				

Information Science from Florida State University, an M.A.Ed. in Curriculum and Instruction from Virginia Polytechnic Institute and State University and a B.S. in Computer Science from Norfolk State University. Previously she was a Lead Graduate Instructor in the School of Information at Florida State University.

Dr. Praveen Kumar Durgampudi	\$98,404	8/10/16	10 mos
Visiting Associate Professor of Community			
and Environmental Health			

Dr. Durgampudi received a European Public Health (E.P.H.) degree from the French School of Public Health, France, a Master of Science in Public Health from Jagiellonian University, Poland, a Master of Public Health from the University of Sheffield, UK, and a Medical Degree (M.B.B.S.) from N.T.R. University of Health Sciences, India. Previously he was Track Director in Community and Preventive Medicine and Associate Professor in the Department of Public Health and Preventive Medicine at St. George's University.

Dr. Howard O. Goodwin	\$65,000	7/25/16	12 mos
Lecturer of Nursing			

Dr. Goodwin received a Doctor of Nurse Anesthesia Practice from Virginia Commonwealth University, an M.S. in Nursing, Nurse Anesthesia and a B.S. in Nursing from Old Dominion University, and a B.A. in Psychology from Virginia Wesleyan College. Previously he was a Certified Registered Nurse Anesthetist at Southampton Memorial Hospital and Bon Secours – DePaul Medical Center. (Half-time appointment. Designated as Nurse Anesthesia Simulation Coordinator)

Dr. Richard P. Hale	\$78,500	12/15/16	10 mos
Assistant Professor of Ocean, Earth and			
Atmospheric Sciences			
Tenure Track			

Dr. Hale received a Ph.D. and an M.S. in Geological Oceanography from the University of Washington and an Sc.B. in Geology-Biology from Brown University. Previously he was a Postdoctoral Researcher in the Department of Earth and Environmental Sciences at Vanderbilt University.

Dr. Matthew T. Hall	\$50,000	7/25/16	10 mos
Visiting Assistant Professor of Political Science			
and Geography			

Dr. Hall received a Ph.D. in International Studies from Old Dominion University and an M.A. and a B.A. in Political Science from Virginia Tech. Previously he was an Assistant Director for the Graduate Program in International Studies and an Adjunct Faculty member at Old Dominion University.

Ms. Cheryl A. Hayes	\$72,000	7/20/16	10 mos
Visiting Assistant Professor of Dental Hygiene			

Ms. Hayes received an M.Ed. from Temple University, a B.S. in Psychology/Sociology from New England College and an A.S. in Dental Hygiene from New Hampshire Technical Institute. Previously she was a full-time Adjunct Clinical Assistant Professor for the Dental Hygiene Program at the University of North Carolina, Chapel Hill.

Dr. Jessica Huffman	\$45,000	7/25/16	10 mos
Lecturer of Sociology and Criminal Justice			

Dr. Huffman received a Ph.D. in Criminology and Criminal Justice, an M.A. in Applied Sociology and a B.S. in Criminal Justice from Old Dominion University. Previously she was a Lecturer and an Adjunct Faculty member in the Department of Sociology and Criminal Justice at

Old Dominion University.			
Mr. Thomas Kennedy Lecturer of Computer Science	\$47,000	7/25/16	10 mos
Mr. Kennedy received an M.S. and a B. University. Previously he was an Adjunct Instr Old Dominion University. (new position)			
Dr. Barbara Kraj Associate Professor of Medical Diagnostic and Translational Sciences	\$95,000	7/25/16	10 mos
Dr. Kraj received a Ph.D. in Heath Rela Virginia Commonwealth University and an M.S University of Silesia, Poland. Previously she wa Science Program Director in the Department of Sciences at Augusta University.	S. in Biology/Mole as an Associate Pro	cular Biology fro	om the cal Laboratory
Ms. Deborah Ann Krzyzaniak Senior Lecturer of Medical Diagnostic and Translational Sciences	\$70,500	7/25/16	10 mos
Ms. Krzyzaniak received an M.S. in Me University and a B.S. in Cytotechnology from the Previously she was a Cytotechnologist at the M includes \$500 for serving as Cytotechnology Pr	he Medical Univer edical University of	sity of South Car	olina.
Ms. Ellie Luethy Senior Lecturer of Medical Diagnostic and Translational Sciences	\$71,500	7/25/16	10 mos
Ms. Luethy received a Masters of Health from the Medical University of South Carolina Furman University. Previously, she was Coord Salem State University. (Salary includes \$500	and a B.S. in Biolo inator of CLS Dist	ogy, Medical Tec	hnology from Winston
	+		

Ms. Celeste B. Luna	\$60,000	8/10/16	12 mos
Lecturer of Communication Disorders			
and Special Education			

Ms. Luna received an M.S.Ed. in Speech/Language Pathology and a B.S. in Sports Medicine from Old Dominion University. Previously she was a Speech Language Pathologist and Acting Speech-Language Pathologist Team Leader for Sentara Healthcare. (Designated as Clinical Educator – ODU Speech and Hearing Clinic) (new position)

Mr. Caleb Magyar Lecturer of English	\$42,000	7/25/16	10 mos	
Mr. Magyar received an M.A. in English fr English Literature and Language from the Univers Instructor in the Department of English at Old Dor	ity of Virginia. Pr	eviously he was		
Dr. Kalpana Mahadevan Lecturer of Chemistry and Biochemistry	\$47,000	8/10/16	10 mos	
Dr. Mahadevan received a Ph.D. in Organic Chemistry and an M.Sc. in Chemistry from the Indian Institute of Technology, India and a B.Sc. in Chemistry from Stella Maris College (Autonomous), University of Madras, India. Previously she was an Adjunct Assistant Professor in the Department of Chemistry and Biochemistry at Old Dominion University.				
Ms. Minori Marken Lecturer of World Languages and Cultures	\$42,000	7/25/16	10 mos	
Ms. Marken received an M.A. in Language in Secondary Education from Shizuoka University Japanese at Old Dominion University.			•	
Mr. Edward Austin Middleton Instructor of Economics	\$82,000	7/25/16	10 mos	
Mr. Middleton received an M.A. and a B.A. in Economics and is expected to receive a Ph.D. in Economics from George Mason University. Previously he was an Academic Instructor at George Mason University. (Rank will be Visiting Assistant Professor and salary will be \$85,000 if all requirements for the Ph.D. are completed by December 31, 2016.)				
Dr. Kitior Ngu Visiting Assistant Professor of Communication and Theatre Arts	\$55,000	7/25/16	10 mos	
Dr. Ngu received a Ph.D. in Communication from the University of Michigan and a B.A. in Film and Media Studies from Arizona State University. Previously she was a Graduate Student Instructor and Research Assistant at the University of Michigan.				
Dr. Mohamed M. Rahoui	\$51,729	7/25/16	10 mos	

Dr. Rahoui received a Ph.D. in Finance and an M.A. in Economics from Old Dominion University. Previously he was an Adjunct Faculty member in the Department of Economics and the Department of Finance at Old Dominion University.

Lecturer of Economics

Mr. Noah C. Renn Instructor of English	\$44,000	7/25/16	10 mos	
Mr. Renn received an M.F.A. in Creative Writing and a B.A. in English from Old Dominion University. Previously he was a Lecturer in the Department of English at Old Dominion University.				
Ms. Genese Nichelle Rogers Instructor of Accountancy	\$105,000	7/25/16	10 mos	
Ms. Rogers received a Master's of Accountancy from The George Washington University, a Bachelor of Science in Accounting from Norfolk State University and is expected to receive a Doctorate of Philosophy in Accounting from Morgan State University. Previously she was a Research Assistant and Course Instructor at Morgan State University. (Rank will be Visiting Assistant Professor if all requirements for the Ph.D. are completed by December 31, 2016)				
Mr. John Morgan Russell Senior Lecturer of Mathematics and Statistics	\$55,000	7/25/16	10 mos	
Mr. Russell received an M.S. in Statistical B.S. in Mathematics from Christopher Newport Un Statistics at George Mason University.		-	-	
Dr. Marina Saitgalina Assistant Professor of Public Service Tenure Track	\$83,000	7/25/16	10 mos	
Dr. Saitgalina received a Ph.D. in Public Administration and Management from the University of North Texas and an M.P.A. and a B.A. in State and Municipal Management from Siberian Academy for Public Administration, Russia. Previously she was an Assistant Professor at Oakland University and a Research Collaborator for The World Bank, Public Sector and Governance, Washington, D.C.				
Mr. Stephen R. Schultz Lecturer of Marketing	\$50,000	7/25/16	10 mos	

Mr. Schultz received an M.B.A. in Finance and Marketing from the University of Chicago and a B.A. from Michigan State University. Previously he was Vice President of Sales at YUPO Corporation of America.

Dr. Joshua M. Steinfeld Assistant Professor of Public Service Tenure Track	\$80,000	7/25/16	10 mos	
Dr. Steinfeld received a Ph.D. in Public an M.S. in Finance from Johns Hopkins Univer Organizational Leadership from the University from Boston University. Previously he was a V Administration at the University of Central Flor	rsity, a Master of Pr of Denver, and a B visiting Instructor in	ofessional Studio .S. in Business A	es in Administration	
Ms. Emily E. Steinhilber Research Assistant Professor Commonwealth Center for Recurrent Flooding	\$100,000 Resiliency	7/10/16	12 mos	
Ms. Steinhilber received a J.D. and a Masters in Environmental Law and Policy from Vermont Law School and a B.A. in Economics and History from The University of Virginia. Previously she was Assistant Director for Coastal Resilience Research in the Office of Research at Old Dominion University. (new position)				
Mr. Randall R. Stowe, Jr. Lecturer of Mathematics and Statistics	\$47,000	7/25/16	10 mos	
Mr. Stowe received an M.S. in Compute Mathematics from Old Dominion University. If of Mathematics and Statistics at Old Dominion	Previously he was a			
Ms. Elizabeth Blair Swoope Lecturer of Mathematics and Statistics	\$47,000	7/25/16	10 mos	
Ms. Swoope received an M.S. in Computational and Applied Mathematics from Old Dominion University and a B.A. in Mathematical Physics and Economics from Sweet Briar College. Previously she was a Lecturer of Mathematics and Statistics at Old Dominion University.				
Dr. Adam Tiller Visiting Assistant Professor of Philosophy and Religious Studies	\$50,000	7/25/16	10 mos	
Dr. Tiller received a Ph.D. and an M.A. in Philosophy from the University of Virginia				

Dr. Tiller received a Ph.D. and an M.A. in Philosophy from the University of Virginia and a B.A in Philosophy from Virginia Commonwealth University. Previously he was an Instructor and Teaching Assistant in the Department of Philosophy at the University of Virginia.

Ms. Janae B. Tull Lecturer of Mathematics and Statistics	\$47,000	7/25/16	10 mos	
Ms. Tull received an M.A. in Mathematic Secondary Math Education from Southeastern Un Assistant in the Math Center at Wake Forest Uni	niversity. Previous	•		
Ms. Chelsea A. Valentine Lecturer of Information Technology and Decision Sciences	\$60,000	7/25/16	10 mos	
Ms. Valentine received a Master of Business Administration in Port Operations/Logistics/Supply Chain Management from Old Dominion University and a B.S. in Psychology from Virginia Polytechnic Institute and State University. Previously she was a Marine Operations and Vessel Specialist at CMA-CGM (AMERICA), LLC.				
Ms. Domenica M. Webb Visiting Assistant Professor of Art	\$50,000	7/25/16	10 mos	
Ms. Webb received an M.F.A. from the Norfolk State University and Old Dominion University Joint Program and a B.F.A. from Old Dominion University. Previously she was an Adjunct Assistant Professor in the Department of Art at Old Dominion University.				
Dr. Eric W. Weisel Research Associate Professor	\$120,000	8/25/16	10 mos	

Dr. Weisel received a Ph.D. in Engineering, Modeling and Simulation from Old Dominion University, an M.S. in Operations Research from Florida Institute of Technology and a B.S. in Mathematics from the United States Naval Academy. Previously he was Director of Applied Research at Old Dominion University. (Salary includes \$30,000 for serving as Facilities Security Officer for VMASC and directing business development in data sciences for the Office of Research.) (new position)

Ms. Sabrina A. T. Wyche	\$65,000	8/10/16	10 mos
Lecturer of Nursing			

Ms. Wyche received an M.S. in Nursing from Old Dominion University, a B.S. in Nursing from Carlow University of Pittsburgh, Pennsylvania, and is enrolled in a Doctor of Education in Organizational Leadership program at Grand Canyon University of Phoenix, Arizona. Previously she was an Associate Professor at Sentara College of Health Sciences.

Ms. Amy L. Yaroch-Meeker	\$50,000	7/25/16	10 mos
Lecturer of Nursing			

Ms. Yaroch-Meeker received an M.S. in Nursing from Walden University and a B.S. in Nursing from Old Dominion University. Previously she was an Adjunct Faculty member in the School of Nursing at Old Dominion University and at Tidewater Community College.

Dr. Fred W. York, III	\$50,000	7/25/16	10 mos
Visiting Assistant Professor of Philosophy			
and Religious Studies			

Dr. York received a Ph.D. in Historical Theology and Ethics from Garrett-Evangelical Theological Seminary, an M.T.S. in Ethics from Duke University and a B.A. in Religious Studies and Dramatic Arts from Trevecca Nazarene University. Previously he was an Instructor of Religious Studies at Virginia Wesleyan College.

# APPOINTMENT OF THE BATTEN ENDOWED CHAIR IN CYBERSECURITY BATTEN COLLEGE OF ENGINEERING AND TECHNOLOGY

RESOLVED that, upon the recommendation of the Academic and Research

Advancement Committee, the Board of Visitors approves the appointment of Hongyi Wu

as the 2016-21 Batten Endowed Chair in Cybersecurity. A summary of his career is

included below for information purposes.

Dr. Wu received a Ph.D. in 2002 in Computer Science and Engineering from the State University of New York at Buffalo. He received an M.S. from the Department of Electrical and Computer Engineering at the State University of New York at Buffalo and a B.S. from the Department of Scientific Instrument at Zhejiang University, China.

Dr. Wu was an Assistant Professor at the Center for Advanced Computer Studies at the University of Louisiana at Lafayette (2002-2007) and Associate Professor (2007-2012) and Professor since 2012 at the same institution. He served as Director of The Center for Advanced Computer Studies at the University of Louisiana at Lafayette (2013-2014) and has held the Alfred and Helen M. Lamson Endowed Professorship in Computer Science there since 2008.

Dr. Wu has taught both undergraduate and graduate students and his teaching has been assessed highly by his students. He supervised eight successful graduate students. Dr. Wu has published 36 articles and received 14 grants totaling over \$2 million and has received an NSF CAREER Award. He has an excellent service record, having organized several conferences.

# APPOINTMENT OF THE BATTEN PROFESSORSHIP IN JEWISH STUDIES COLLEGE OF ARTS AND LETTERS

RESOLVED that, upon the recommendation of the Academic and Research

Advancement Committee, the Board of Visitors approves the appointment of Amy K.

Milligan as the 2016-21 Batten Professor in Jewish Studies. A summary of her career is

included below for information purposes.

Dr. Milligan received a Ph.D. in American Studies from Pennsylvania State University – Harrisburg, an M.T.S. and a Certificate in Gender Studies from Duke University, and a B.S. in Religious Studies and German from Elizabethtown College. She previous served as the Director of Faculty Development and Support at Pennsylvania College of Health Sciences. Dr. Milligan also has experience as Visiting Assistant Professor of Women and Gender Studies and Adjunct Professor of Women and Gender Studies and Religious Studies at Elizabethtown College.

Dr. Milligan has taught many courses on or related Jewish Studies, including Contemporary Women and Global Religion, Holocaust and Genocide Studies, Introduction to Judaism, Introduction to Islam, Introduction to World Religions, and Religion in American Life and Thought. In addition, she served as a Fulbright Scholar in Germany. Dr. Milligan's scholarly credentials are superb. She has already published one book (as sole author) and has a co-edited volume forthcoming in 2017 (already contracted) along with journal articles and edited volumes.

As well, Dr. Milligan has been active in the communities where she has resided. Because of her successful record of community engagement, she has various awards, including the Interfaith Leadership and Service Award from Elizabethtown College, the Raphael Patai Prize in Jewish Folklore and Ethnology, and the Presidential Interfaith and Community Service Campus Challenge (recognition by the White House). September 22, 2016

#### ADMINISTRATIVE FACULTY APPOINTMENTS

#### RESOLVED that, upon the recommendation of the Academic and Research

Advancement Committee, the Board of Visitors approves the following administrative faculty

appointments.

Name and Rank	<u>Salary</u>	Effective Date	<u>Term</u>
Ms. Katie Anderson Advisor/Success Coach and Instructor	\$44,000	7/10/16	12 mos

Ms. Anderson received an M.S. in Counseling from James Madison University. Previously she served as an Academic Counselor at the University of California, San Diego.

Ms. Alyssa Armstrong	\$37,500	8/25/16	12 mos
Second Assistant Women's Rowing Coach			
and Assistant Instructor			

Ms. Armstrong earned an M.S.Ed. in Physical Education from Old Dominion University and a B.S. in Sport and Recreation Management from the University of Iowa. Previously she served as a Graduate Assistant Coach for the University's women's rowing team. She also has experience as a women's rowing team member for the University of Iowa.

Mr. Aaron Arenas	\$35,700	7/25/16	12 mos
Admissions Counselor			
and Assistant Instructor			

Mr. Arenas received a B.A. in Psychology and Governmental and International Politics from George Mason University. Previously he served in the Office of Enrollment Management at Drexel University as a recruitment coordinator and most recently as an admission counselor.

Mr. Sergey Avdeyev	\$40,800	8/10/16	12 mos
Assistant Tennis Coach			
and Assistant Instructor			

Mr. Avdeyev received a B.A. in Sociology from the University of Oklahoma. Previously he served as a volunteer men's coach for the University of Oklahoma.

Dr. Nancy Badger Executive Director of Counseling Services and Assistant Professor	\$125,000	8/9/16	12 mos
Dr. Badger received a Ph.D. in Counsel Master's degree in Student Personnel Administ and a Bachelor's degree in Psychology from B of the Counseling Center at the University of T	ration, a Master's all State Universit	s degree in Sch ty. Previously	ool Psychology
Mr. Robert Batchelder Jr. Academic Advisor and Instructor	\$45,000	8/25/16	12 mos
Mr. Batchelder received a B.S. in Busir and an M.S.Ed. from Notre Dame College. Pre Advisor/Success Coordinator for Saint Leo Un	viously he worke		
Ms. Brittany Blount Director of Residence Education and Instructor	\$80,000	7/10/16	12 mos
Ms. Blount received an M.S.Ed. in Edu State University. Previously she worked as the University of Central Florida.			
Ms. Natalie Boehm Program Manager and Instructor	\$52,000	5/25/16	12 mos
Ms. Boehm received an M.P.A. from O	ld Dominion Uni	versity. Previo	usly she was the

Ms. Boehm received an M.P.A. from Old Dominion University. Previously she was the interim Program Manager for the E.V. Williams Center for Real Estate.

Mr. Kermit Buggs \$115,000 8/25/16 12 mos Assistant Football Coach, Defensive Secondary and Assistant Instructor

Mr. Buggs received a B.S. in Exercise Science from Norfolk State University and an M.S.Ed. in Educational Leadership from Pennsylvania State University. Prior to serving in an interim role as Assistant Football Coach at Old Dominion University, he served as the Special Teams Coordinator for the University of Connecticut and as the defensive coordinator for Lock Haven University.

Ms. Abby Busch Assistant Director of Sports Performance and Instructor	\$38,500	7/10/16	12 mos	
Ms. Busch received an M.S. in Management of Sports Industries from the University of New Haven. Previously she worked as a Strength and Conditioning Intern for the University of Wisconsin at Madison.				
Mr. Scott Bye Assistant Director of Student Conduct and Academic Integrity and Instructor	\$42,000	8/25/16	12 mos	
Mr. Bye received an M.S.Ed. in Higher Ed B.A. in Health Sciences from Gettysburg College. Director for the Office of Student Conduct & Aca	Previously he	served as the In	terim Assistant	
Mr. Scott Canner Director of Compliance and Assistant Instructor	\$50,000	9/10/16	12 mos	
Mr. Canner received a B.S. in Sport Administration from Ball State University and an M.S. in Sport Administration from Valparaiso University. Previously he worked as the Compliance Coordinator for the University of Illinois.				
Mr. Dominic Carlina Residence Hall Director and Instructor	\$32,000	7/10/16	12 mos	
Mr. Carlina received an M.S.Ed. in Higher of Kansas. Previously he worked as the Assistant			•	
Ms. Kimberlie Cochran Community and Student Success Director and Instructor	\$53,040	8/10/16	12 mos	
Ms. Cochran earned a B.S. and M.S.Ed. from Virginia Commonwealth University. Previously she worked as an Academic Coach for John Tyler Community College in Chesterfield, VA.				
Mr. Tyler Colvin Assistant Sailing Coach and Assistant Instructor	\$32,885	8/25/16	12 mos	
Mr. Colvin received a B.S. in Environmental Engineering from the University of New Hampshire. Previously he served as the Program Director for the Encinal Yacht Club in				

Hampshire. Previously he served as the Program Director for the Encinal Yacht Club in Alameda, CA.

Mr. John Costanzo Associate Director, Student Enrollment and Succe and Instructor	\$60,000 ss	5/25/16	12 mos
Mr. Costanzo received a B.A. in History fr from Averett University. He previously served as Virginia Beach Higher Education Center and as A Education Center.	Interim Associa	te Director at th	e ODU
Mr. Hank Crofford Professional Counselor and Instructor	\$50,918	8/10/16	12 mos
Mr. Crofford received an M.A. in Mental H Wesleyan University. Previously he worked as a Hope/New Hope of Indiana in Indianapolis, IN.			-
Ms. Erin Cousins Educational Student-Athlete Support Specialist and Instructor	\$50,000	7/10/16	12 mos
Ms. Cousins received an M.S.Ed. in Adult and Lifelong Learning and a Bachelor of Science in Business Administration from the University of Arkansas. Previously she worked as a Learning Specialist for the Academic Support and Career Development Unit at the University of Maryland.			
Mr. Bratislav "Bato" Cvijetic Senior Project Scientist Virginia Modeling, Analysis and Simulation Cente and Instructor	\$75,000 er	6/10/16	12 mos
Mr. Cvijetic received an M.F.A. from the S B.F.A. in Illustration from the University of North a Graphics Research Associate for North State Un Lab.	Carolina at Ch	arlotte. Previous	sly he served as
Ms. Tiffany Daniel Admissions Counselor	\$35,700	7/25/16	12 mos

Ms. Daniel received a B.A. in Communication with a Public Relations emphasis and a minor in Parks, Recreation and Tourism Studies from Old Dominion University. Previously she was an Admissions Counselor in the Office of Undergraduate Admissions at East Carolina University.

and Assistant Instructor

Ms. Chanel Derricott Residence Hall Director and Instructor	\$32,000	7/10/16	12 mos
Ms. Derricott received an M.P.H. with a co at Eastern Virginia Medical School. Previously she Secours Health System and a Hall Director at Old	e was a Patient	Access Represe	•
Mr. Edward Deselding Senior Associate Athletic Director For External Re and Assistant Instructor	\$110,000 elations	7/10/16	12 mos
Mr. Deselding received a B.A. in Communications from Bethany College. Previously he was the Director of Broadcasting at Old Dominion University and a news reporter and photographer for WTKR 3.			
Ms. Maria Doran Advisor/Success Coach, Student Engagement and Enrollment Services and Instructor	\$44,000	6/10/16	12 mos
Ms. Doran received an M.S. in Counseling from Old Dominion University. Previously she served as an Academic Advisor in Support Services at Regent University.			
Ms. Kristin Eden Athletic Academic Advisor and Instructor	\$40,800	5/25/16	12 mos
Ms. Eden earned an M.S. in Recreation and Sport Administration from Western			

Ms. Eden earned an M.S. in Recreation and Sport Administration from Western Kentucky University. Previously she was a Records Specialist for the Office of the University Registrar at Old Dominion University.

Ms. Amber Gregg	\$44,000	8/25/16	12 mos
Instructor of Early Care and Education			

Ms. Gregg received a B.S. in Human Development and Family Science and an M.S.Ed. in Early Childhood Education from Ohio State University. Previously she served as a Pre-Service Teacher for Hilliard City Schools in Columbus, OH.

Ms. Mary Gregory MonarchTeach Master Teacher Darden College of Education and Instructor	\$64,000	7/10/16	12 mos
Ms. Gregory earned an M.S.Ed. and a Ce Regent University. Previously she worked as the Professions Specialty Program Coordinator for N	Pre-Medical, H	lealth, and Eng	
Mr. James Haeseker Assistant Recruiting Coordinator, Football and Instructor	\$30,000	5/25/16	12 mos
Mr. Haeseker received an M.S. in Sports University of South Carolina. Previously he serv Forest University.		-	
Mr. Adam Hanson Student Success Advisor, Advising and Transfer Programs and Instructor	\$44,000	5/25/16	12 mos
Mr. Hanson received an M.S.Ed. in Cour Previously he held advising positions in the Offi Strome College of Business at Old Dominion Un	ce of Advising a		
Ms. Jasmine Harris Residence Hall Director and Instructor	\$32,000	7/10/16	12 mos
Ms. Harris received an M.S. in Health In East Carolina University. Previously she worked Carolina University.			-
Ms. LaToya Haynes Case Manager, Student Engagement and Enrollment Services and Instructor	\$45,000	6/10/16	12 mos

Ms. Haynes received an M.S.W. from Stony Brook University. Previously she served as a Community Director for the Department of Residence Life at the University of Maryland College Park.

Ms. Kaila Henry \$32,000 7/10/16 12 mos**Residence Hall Director** and Instructor Ms. Henry received an M.S.Ed. with a concentration in Student Affairs Administration from the University of Wisconsin at La Cross. Previously she worked as the Pride Center Graduate Assistant at the University of Wisconsin at La Cross. 8/10/16 Ms. Tyisha Heriveaux \$49,500 12 mosStudent Clinical Services Coordinator and Instructor Ms. Heriveaux received a B.A. in English from Hampton University and an M.B.A. from American InterContinental University. Previously she served as the Undergraduate Program Coordinator in the School of Nursing at Old Dominion University. (new position) Ms. Mallory Hetzel \$66,300 8/22/16 12 mosHead Women's Golf Coach and Assistant Instructor Ms. Hetzel received a B.A. in Advertising from the University of Georgia. Previously she served as the Director of Golf for Western Carolina University. 12 mos Ms. Sarah Hill \$68,118 8/10/16 Content Strategist, Distance Learning and Instructor Ms. Hill received a B.S. in Communication from Old Dominion University. Previously she was a Senior Producer for WAVY TV-10. Ms. Jennifer Hudson \$53,040 12 mos8/25/16 Community and Student Success Director, Distance Learning, and Instructor Ms. Hudson received a B.S. in Psychology from Mary Baldwin College and an M.A. in Human Services Counseling from Liberty University. Previously she was an Assistant Site Director for the University's distance learning program at Blue Ridge Community College in Weyers Cave, VA. Mr. Kelvin Jefferson \$101.800 5/25/16 12 mos Assistant Men's Basketball Coach and Assistant Instructor Mr. Jefferson received a B.S. degree in Journalism from Southern Connecticut State

University. Previously he served as the Head Prep Basketball Coach for the South Kent School

for Boys in South Kent, CT and as an Assistant Men's Basketball Coach for Colgate University, Stony Brook University, American University, and the University of Vermont.

Dr. Michele Kekeh Research Coordinator Center for Global Health and Assistant Professor	\$50,000	7/25/16	12 mos
Dr. Kekeh received a Ph.D. in Public Healt Previously he served as the Senior Research Assoc management organization co-owned by the City of	tiate for Quality	Measures, a str	•
Ms. Ashley Langford Assistant Women's Basketball Coach and Instructor	\$83,000	6/10/16	12 mos
Ms. Langford received an M.B.A. from Au Assistant Women's Basketball Coach for the Unite	•	•	e served as the
Mr. Christopher Litt Head Athletic Trainer for Football and Instructor	\$62,000	7/25/16	12 mos
Mr. Litt received an M.S.Ed. in Physical Ed Previously he worked as the Interim Head Football Military Academy's Army West Point Athletics D	Athletic Train	•	
Mr. Leo Lo Associate University Librarian for Services	\$96,000	8/10/16	12 mos
Mr. Lo received an M.S. in Library and Inf University, an M.F.A. in Screenwriting from Holli Studies from the University of Texas at Arlington a from Kansas State University. Previously he was H Associate Professor at the University of Alabama.	ns University, a and is pursuing	B.A. in Interdia a Ph.D. in Hum	sciplinary an Nutrition
Mr. Trey Mayo III Director of Advising, College of Education, and Instructor	\$62,500	8/25/16	12 mos

Mr. Mayo received a B.A. in Communication and an M.S.Ed. in Higher Education Administration from Old Dominion University. Previously he was an Academic Advisor and Program Manager for the Department of Modeling, Simulation, and Visualization Engineering at Old Dominion University.

Ms. LaShay McQueen Advisor/Success Coach, Student Engagement and Enrollment Services and Instructor	\$44,000	6/25/16	12 mos
Ms. McQueen received an M.S. in C Previously she served as the Director of Car	6		•
Ms. K. Nicole Merchant Assistant Director of Facility and Event Ope Recreation and Wellness and Instructor	\$45,600 erations,	6/20/16	12 mos
Ms. Merchant received an M.S. in Ro Kentucky University. Previously she was As at Winthrop University Recreational Service	ssociate Director of		
Ms. Nicole Moriarty Professional Counselor and Instructor	\$49,920	7/10/16	12 mos
Ms. Moriarty received an M.S. in Pro State University. Previously she worked as a for Women.		0	
Mr. Dominik Mueller Head Men's Tennis Coach and Instructor	\$79,560	8/10/16	12 mos
Mr. Mueller received a B.A. in Finar University. Previously he served as the Assi			•
Ms. Julie Perez	\$45,000	5/25/16	12 mos

Ms. Julie Perez Student Support Services Counselor, Academic Enhancement and Instructor

Ms. Perez received an M.S.Ed. in Higher Education Administration from Northeastern University. Previously she was the Peer Assisted Study Session (PASS) Coordinator and a Transfer Admissions Counselor at Old Dominion University.

Mr. Lamarr Pottinger Director of Student-Development and Leadership Programs and Academic Advisor and Instructor	\$55,000	7/10/16	12 mos
Mr. Pottinger received an M.S. in Sport Ma Previously he served as the Assistant Director of Se University.			
Ms. Stephanie Reiley Residence Hall Director and Instructor	\$32,000	8/8/16	12 mos
Ms. Reiley received an M.A. from Rowan University. Previously she worked as an Area Coo	•		
Ms. Jenna Rowlands Assistant Director, Career Development Services and Instructor	\$40,000	7/25/16	12 mos
Ms. Rowlands received an Education Speci History from Old Dominion University. Previously College of Education.			
Mr. Christopher Schaefer Assistant Director of Athletic Development and Instructor	\$42,840	7/5/16	12 mos
Mr. Schaefer received an M.S.Ed. in Sports Previously he worked for Old Dominion University Director of Ticketing for Global Spectrum.			
Ms. Dawnita Smith Director for Business Operations, Housing and Residence Life and Instructor	\$78,000	5/25/16	12 mos

Ms. Smith received an M.P.A. from Old Dominion University. Previously she was the Associate Director for Administrative Services for the Office of Housing and Residence Life at Norfolk State University.

Ms. Page Stooks Assistant Vice President for Development and Assistant Instructor	\$125,000	6/25/16	12 mos
Ms. Stooks received a B.S. degree in Business Administration from Christopher Newport University. Previously she worked as the Director of Major Gifts for Old Dominion University and was a Chief Development Officer for ForKids, Inc, a non-profit organization helping families dealing with homelessness and poverty.			
Mr. Travis Thomas Athletic Academic Advisor and Instructor	\$40,800	7/10/16	12 mos
Mr. Thomas received an M.S.Ed. in Exercise Science from Auburn University at Montgomery. Previously he worked as the Athletic Academic Support Services Assistant at the University of Alabama.			
Ms. Kathleen Wade Nurse Practitioner and Instructor	\$75,000	8/10/16	11 mos
Ms. Wade received a B.S. in Nursing from Franklin University and an M.S. in Nursing as a Family Nurse Practitioner from Wright State University. Previously she worked as a Practitioner for the Sentara Medical Group of Family Medicine in Virginia Beach, VA.			
Mr. Shixing Wen Associate University Librarian for Resources	\$95,000	8/10/16	12 mos
Mr. Wen received an M.L.S. from Indiana University and an M.A. and B.A. from Hangzhou University. Previously he was Head of Technical Services at the University of Minnesota Duluth Library.			
Mr. Timothy Wentz	\$32,000	8/10/16	12 mos

Mr. Timothy Wentz \$32,000 Assistant Athletic Media Relations Director and Assistant Instructor

Mr. Wentz received a B.A. in English from Virginia Commonwealth University. Previously he served as the Athletics Public Relations Assistant for Southern Methodist University.

Ms. Kara Werkmeister Residence Hall Director and Instructor	\$32,000	7/10/16	12 mos
Ms. Werkmeister received an M.A. in Stu Slippery Rock University. Previously was a Grad University.		•	
Mr. Curtis Whaley Assistant Director of Sports Performance and Instructor	\$38,500	7/25/16	12 mos
Mr. Whaley received an M.A. in Sports S University. Previously he was the Assistant Direc Webb University.			
Mr. Michael Willett Coordinator, Outdoor Adventure Program and Instructor	\$40,000	7/10/16	12 mos
Mr. Willett received an M.S. in Parks, Recreation, and Tourism Management from Clemson University. Previously he was the Southern Adventures Program Director at Georgia Southern University.			
Ms. Carroll Wilson Instructor of Early Care and Education	\$44,000	8/25/16	12 mos
Ms. Wilson received an M.S.Ed. in Educational Technology from the University of Illinois, Champaign-Urbana. Previously she served as an Elementary School Teacher for Granby Elementary School in Norfolk, VA.			
Dr. Rachawan Wongtrirat Assistant Director for International Initiatives, Intercultural Relations and Assistant Professor	\$57,559	7/10/16	12 mos

Dr. Wongtrirat received a Ph.D. in Higher Education Administration from Old Dominion University. Previously she served as the Assistant Director for International Education Initiatives at the University of North Carolina at Charlotte.

### EMERITUS APPOINTMENTS

### RESOLVED that, upon the recommendation of the Academic and Research

Advancement Committee, the Board of Visitors approves the granting of the title of emeritus to

the following faculty members. A summary of their accomplishments is included.

Name and Rank	Effective Date
William H. Brenner Professor Emeritus of Philosophy and Religious Studies	January 1, 2017
Dana Burnett Professor of Practice Emeritus of Educational Foundations and Leadership	September 1, 2016
William Leavitt Associate Professor Emeritus of Public Service	January 1, 2017
Gregory V. Selby Professor Emeritus of Mechanical and Aerospace Engineering	August 1, 2016

### WILLIAM H. BRENNER

William H. Brenner received a B.A. (*magna cum laude*) in 1963 from the College of St. Thomas in St. Paul, and both an M.A. and Ph.D. at the University of Virginia, in 1965 and 1970. After a few years at St. Mary of the Plains Dodge City, Kansas as a philosophy instructor (1965-68 and 1969-70), he joined Old Dominion University as an Assistant Professor of Philosophy in 1970, achieving the rank of full Professor in 2001.

During his 46 years at Old Dominion, Brenner inspired many students to pursue philosophy, with a score going on to pursue graduate work in the subject. For many years he was Chief Departmental Advisor and leader of a humanities lecture series and of a philosophy discussion club. A participant in the Virginia Philosophical Association for many years, he served for one year as its president

Throughout his long career, Brenner was actively engaged in philosophical study and research. His publications include two books, a number of articles in philosophical journals, one anthology, and (with John Holley) a translation into English of a German introduction to Wittgenstein. His specialty was the philosophy of Ludwig Wittgenstein, especially as it applies to the philosophical investigation of religious and psychological concepts.

## DANA BURNETT

For 44 years, as an administrator and faculty member, Dr. Dana Burnett has been a mentor, a friend, and a leader to generations of students at Old Dominion University, spanning an era of activism during the Vietnam War era to today's millennial generation. He is an admired, beloved, and trusted professor, especially among the countless doctoral students who have relied on his guidance to successful defend their dissertations. His courses in leadership and student affairs administration are some of the most beloved by students. He will continue teaching his courses on leadership as an adjunct faculty member, and he will continue serving on dissertation committees in which he is already the chair or a committee member.

After graduating from Allegheny College in 1965, Dana was commissioned as a U.S. Naval officer and served on active duty for three years, including two extended tours in Vietnam. He earned his Master's and Ph.D. in Student Personnel Administration and Higher Education from Indiana University. He joined Old Dominion University as Director of Financial Aid and Placement in 1972. He was responsible for the leadership of Old Dominion's student body for over 30 years – from when he was named Dean of Student Affairs in 1974, to when became Vice President for Student Affairs 1984, to when he eventually transitioned to the Department of Educational Leadership, where he served as Department Chair from 2006-2011 and as a Professor of Practice.

Dana has given more than 60 professional presentations and has authored numerous publications. Among his numerous accomplishments, he received the Indiana University Robert H. Shaffer Distinguished Alumnus Award, an award named in honor of his mentor, Bob Shaffer, who served IU for many years as Dean of Students and as a faculty member in the higher education program, as well as the 2014 Virginia Student Services Conference Legacy Award.

# WILLIAM M. LEAVITT

William M. Leavitt received a B.A. in Political Science from New York University in 1970, an M.P.A. in Public Administration from the University of Colorado in 1976, and a Ph.D. in Public Administration from the University of Colorado at Denver in 1986. Prior to joining the Old Dominion University faculty in 1993 as Assistant Professor of Public Administration, he served in the United States Peace Corps from 1970 to 1973 in Nicaragua and worked in a variety of management positions for the Denver Water Department in Denver, Colorado for almost 20 years. He earned the certified compensation professional designation from the American Compensation Association in 1990.

Leavitt achieved the rank of Associate Professor in 1999. During his tenure at Old Dominion University he served as the Graduate Program Director of the Master's program in Public

Administration for 17 years and as the Graduate Program Director of the Master's program in Urban Studies for three years. He also served as the Department Chair for the Department of Urban Studies and Public Administration for six years and Director of the Advanced Certificate Program in Public Administration and Policy for seven years.

During his career, Leavitt chaired seven doctoral dissertation committees and served as a member on many more. He was elected to and served a term on the national council of Pi Alpha Alpha, the national honor society for public administration, and served on the council of the Hampton Roads chapter of the American Society for Public Administration. He has published numerous scholarly journal articles on topics related to public administration and has co-authored one book on grassroots collaboration. In addition, Leavitt has worked extensively with many of the local governments in the Hampton Roads region on management-related projects.

### GREGORY VINCENT SELBY

Gregory Vincent Selby received a B.S. in Aerospace Engineering from the University of Virginia in 1971, an M.S. in Mechanical Engineering and Aerospace Engineering from the University of Delaware in 1979, a Ph.D. in Mechanical and Aerospace Engineering from the University of Delaware in 1982, a B.S. in Psychology from Old Dominion University in 1990, a B. S. in Theology from Tripp Bible Institute in 2012 and a Ph.D.in Theology from the Atlantic Coast Theological Seminary in 2014. He joined Old Dominion as an Assistant Professor of Mechanical Engineering and Mechanics in 1983 and achieved the rank of Professor of Mechanical Engineering in 1999. He served as Associate Chair of the Department of Mechanical Engineering and Mechanics from 1987 to 1992 and Chair of the Department of Mechanical Engineering from 1992 to 1997.

During his 33 years at Old Dominion University, Selby mentored many undergraduate and graduate students, especially while serving as the Director of the Underrepresented Minorities in Engineering Program (UMEP) from 1989 to 1990 and the Director and Founder of the Program for the Reduction of Attrition Among Minority Students in Engineering (PRAISE) from 1984 to 1989. He has been heavily involved in creating and coordinating STEM-related programs for elementary, middle and high school students, including the Institute for Young PHDs (Persons Having Dreams) in Science and Engineering and SOAR (Summer Opportunities in Aerospace and Marine Engineering) for Elementary and Middle School Achievers and High School Scholars. He is a founding member of CHROME (Cooperating Hampton Roads Organizations for Minorities in Engineering) and has been active in that organization since 1984.

Selby received the State Council of Higher Education for Virginia (SCHEV) Outstanding Faculty Award in 1992 and the Virginia Society of Professional Engineers Pletta Award in 1997 as the Virginia Engineering Educator of the Year. Selby also received performance awards from NASA during his 12 years of employment at Goddard Space Flight Center/Wallops Flight Facility, Lewis Research Center and Langley Research Center. His research and publications while associated with NASA and Old Dominion University have predominately been in the area of experimental fluid mechanics.

# APPROVAL OF PROPOSED REVISIONS TO THE POLICY ON INITIAL APPOINTMENT OF TEACHING AND RESEARCH FACULTY

RESOLVED that, upon the recommendation of the Academic and Research

Advancement Committee, the Board of Visitors approves the proposed revisions to the

policy on Initial Appointment of Teaching and Research Faculty effective January 1,

2017.

Rationale: The revisions to the policy on Initial Appointment of Teaching and Research Faculty specify the process for the appointment and reappointment of faculty of practice. Faculty of practice is a relatively new faculty rank. Faculty of practice appointments are generally made for a specified term and do not lead to tenure or promotion during the specified term. Faculty members in such positions may be employed to work on a specific project or series of projects that could involve teaching, research or service or some combination of these activities. The proposed policy revisions would ensure that the process for appointment and reappointment of faculty of practice is in line with the current rules in the policy on Academic Rank and Criteria for Rank.

## **NUMBER:** 1401

- **TITLE:** Initial Appointment of Teaching and Research Faculty
- APPROVED: June 12, 1980; Revised November 19, 1987; Revised April 12, 2002; Revised September 9, 2005; Revised April 7, 2011; Revised June 16, 2011; Revised April 23, 2015 (eff. 6/1/15)
- I. Board of Visitors Policy
  - A. No one has the authority to make a firm offer of employment (subject to approval by the Board) except the provost and vice president for academic affairs, who acts by authority of the president. Any communication at the departmental or college level with potential appointees should make it clear that approval by the provost and vice president for academic affairs is required.
  - B. An initial faculty appointment should not be considered final until it has been approved by the Board of Visitors. All offers of employment and other communications with potential faculty members should specifically state this fact.
  - C. No administrative official shall have the authority to make a statement of expectation of tenure or a written/ oral commitment that implies in any way a promise of tenure except as described in paragraph D below. Except as described below, all initial appointments to the faculty shall be probationary and no award of tenure or promise of an award of tenure shall be made to a faculty member except in strict accordance with the Board of Visitors Policies on Tenure, to include review of credentials by all review bodies.
  - D. In the case of certain initial appointments to the rank of professor or associate professor, the president has the authority to eliminate the probationary period for tenure and to make a firm offer or promise of tenure subject to II.D.1.a-e of this policy and approval by the Board. It is the sense of the Board that this authority should be exercised rarely and only when the best interests of the university require it. All such cases must be reported to the Board for approval before tenure is awarded.
  - E. The president is accountable to the Board of Visitors for ensuring the appointment of faculty qualified to carry out the mission of the institution, for the implementation of the university's affirmative action plan in initial appointments, for maintenance of fiscal responsibility in assignment of faculty positions, and for the establishment of procedures to carry out board policy in initial appointments. The president may delegate some or all of these responsibilities to the provost and vice president for academic affairs.

### II. Initial Appointment Procedures

### A. Position Approval

- 1. <u>Department</u>. In a timetable established in accordance with the procedures for building the operating budget for the coming year, each department anticipating hiring new faculty for the coming year projects the positions it wishes to fill (including both new positions and replacements for retiring faculty members or others known to be leaving).
  - a. These projections must be in accordance with the approved mission of the department and must be clearly related to demonstrable needs of the department, including at least a clear relationship between instructional faculty and projected FTE students in accordance with the departmental faculty/student ratios approved by the Office of the Provost and Vice President for Academic Affairs.
  - b. Other justifications for positions may include establishment of new programs that may not immediately produce FTE students sufficient to justify the position, existence of substantial funded research for which time will be purchased by an outside agency, and important service activities required by the department within the university's mission.
- 2. <u>Dean</u>. The dean, once reports have been received from all departments, recommends to the provost and vice president for academic affairs in priority order new and replacement faculty positions for the coming year together with salaries required for each position. Copies of the departmental recommendations are included by the dean in the report to the provost and vice president for academic affairs.
- 3. On the basis of the projected needs of the following year, the provost and vice president for academic affairs requests a specific number of faculty positions and a budget for these positions from the president at the appropriate time in the annual budget process.
  - a. Within the budget and positions allocated to the provost and vice president for academic affairs by the president, the provost and vice president for academic affairs assigns positions and funds to each dean for new and replacement faculty positions.
  - b. The dean allocates these positions with general salary ranges to the departments in the college.
- 4. If position falls vacant because of an unexpected resignation or for any other cause, this fact is reported promptly to the provost and vice president for academic affairs.
  - a. The provost and vice president for academic affairs may then reassign the position to the college in which it previously existed, assign it to another college, or discontinue the position.

- b. If the position is assigned to a college, the provost and vice president for academic affairs assigns additional funds to the dean of that college to cover the salary of this position. These funds are not necessarily equal to the salary of the departing faculty member.
- c. The dean may then assign an additional position to the department within the college having the greatest need.
- d. Positions falling vacant are not automatically assigned to the same college or department but are assigned on the basis of university and college priorities.
- B. Recruitment and Interview Procedures
  - 1. Once a position has been assigned to a department, the following recruitment procedure is instituted. A similar procedure will be followed for interdisciplinary faculty and joint appointments (see the Policy on Joint Appointments)<sup>1</sup>.
  - 2. A statement of critical requirements for the position is developed by the department chair or chairs in consultation with the faculty in the department and approved by the dean. The critical requirements should indicate clearly the primary responsibilities that the new faculty member will be expected to perform and the qualifications necessary for the performance of these responsibilities.
  - 3. The department chair appoints a search committee.
    - a. The search committee consults the university's assistant vice president for institutional equity and diversity for advice concerning avenues for recruitment of qualified women and minority candidates and concerning the university's policies and procedures for ensuring affirmative action in the recruitment process. Failure to follow the university's affirmative action policies and procedures will usually result in the refusal of the provost and vice president for academic affairs to write a contract for the faculty member recommended.
    - b. Advertisements are placed in appropriate professional journals by the Office of Academic Affairs upon the recommendation of the search committee. Specific procedures concerning recruitment advertising are available from the Office of Academic Affairs.
    - c. All other means are used by the department to conduct an active search for the largest possible pool of qualified candidates.
    - d. Credentials of candidates are carefully screened by the departments or interdepartmental search committee in order to determine the ones with the best qualifications for the open position.

<sup>&</sup>lt;sup>1</sup>Refer to the Hiring Procedures for Instructional and Administrative Faculty for additional information.

- e. After ensuring that appropriate affirmative action policies and procedures have been met, the chair, with the approval of the dean, then chooses one or more of the most qualified candidates to visit the campus. All final candidates for a position should visit the Old Dominion University campus. Because of fund limitations, it will usually not be possible to invite more than two or three candidates for one position.
- 4. The following procedures for campus visitations are followed:
  - a. The search committee must receive prior approval from the Office of Academic Affairs (who will check with the assistant vice president for institutional equity and diversity in order to ensure that procedures have been followed) for the expenditure of the travel funds before the candidate is invited.
  - b. The search committee has the responsibility for setting up the schedule of campus meetings with designated personnel.
  - c. All candidates meet with the chair, dean, all available faculty members of the department, and selected students. Candidates who will be expected to teach courses on the 500 level or above and candidates for associate professor and full professor are scheduled for appointments with the provost and vice president for academic affairs or a designee whenever possible.
  - d. The department chair informs the candidate of the University policies concerning moving expenses and other relevant matters. All candidates should be told that they may be assigned to day, evening, distance learning or off-campus classes as part of their regular loads.
  - e. As part of campus visitation and the interview process, candidates are expected to present a classroom lecture, conduct a seminar, or deliver a public talk so that their potential associates and students may observe their command of subject and clarity of presentation.
  - f. The department chair and search committee shall confirm a candidate's proficiency in spoken English.
- C. Recommendations
  - 1. The chair, after receiving and considering a written recommendation from the faculty of the department or the appointments committee and after ensuring that all affirmative action procedures have been followed, recommends to the dean the name of the most acceptable candidate and a possible salary range and includes the recommendation of the faculty or faculty appointments committee.
    - a. If the dean approves the candidate, he or she assigns a salary within the budget previously assigned to the dean's office by the provost and vice president for academic affairs.

- b. The dean recommends to the provost and vice president for academic affairs on a prescribed form that a contract be written. Appended to this form is a copy of the recommendation of the faculty or of the appointments committee together with the recommendation of the chair.
- c. If the dean is requesting any special consideration, limitations, or exceptions to normal policy and procedure concerning the appointment, such recommendations should be transmitted to the provost and vice president for academic affairs at this time.
- d. Any recommendation that credit toward the probationary period for tenure for prior academic experience be granted shall also accompany the request that a contract be written.
- 2. The provost and vice president for academic affairs or the vice provost consults with the university's assistant vice president for institutional equity and diversity to ensure that proper affirmative action procedures have been followed.
  - a. If all requirements are met, the provost and vice president for academic affairs writes the contract and sends it to the candidate, together with a covering letter specifying any unusual conditions or exceptions concerning the appointment, any credit toward the probationary period for tenure being granted for prior academic experience, and a deadline for returning the signed contract.
  - b. If the signed contract is received by the specified deadline, it becomes effective when approved by the Board of Visitors.
- D. Initial Appointment with Tenure
  - 1. If the initial appointment is to the rank of professor or associate professor and the department wishes to award tenure at the time of appointment, request for an initial appointment at that rank with tenure must be initiated by the chair and reviewed by all tenure review bodies.
    - a. The candidate's credentials must be provided to the department promotion and tenure committee and their recommendation and vote recorded and sent to the college promotion and tenure committee.
    - b. The college promotion and tenure committee reviews the credentials and the recommendation of the department promotion and tenure committee and makes a recommendation. The recommendation and vote is recorded and all materials are forwarded to the dean.
    - c. The dean makes a recommendation and forwards all materials to the University promotion and tenure committee.

- d. The University promotion and tenure committee reviews the materials and recommendations and makes a recommendation to the provost and vice president for academic affairs.
- e. The provost and vice president for academic affairs makes a recommendation to the president.
- 2. All reviews shall be based on the candidate's normal application materials and include a statement of research and teaching philosophy and letters of reference. Evidence of teaching and research excellence should be included. Normally, an initial appointment with tenure will be granted only to a faculty member who already has achieved a distinguished academic record and held a tenured position. This policy applies to both internal candidates and external candidates. Current CVs for both the candidate and the references must be provided to all review bodies.
- E. Initial Appointment of Adjunct Faculty and Lecturers Faculty of Practice

The following procedures are used for initial appointment of part-time <u>faculty and</u> faculty <u>of practice</u>:

- 1. Adjunct instructors and adjunct assistant instructors The chair recommends the appointment of an adjunct instructor and adjunct assistant instructor to the dean. If the dean approves the appointment, he or she reports the appointment to the provost and vice president for academic affairs on the prescribed form.
- 2. Appointment to other adjunct ranks such as <u>adjunct</u> assistant professor, <u>adjunct</u> associate professor, <u>adjunct</u> professor, <u>faculty of practice</u> and visiting professors such as artist-in-residence, etc. is recommended by the department chair to the dean after consultation with the faculty of the department. <u>Initial appointment or reappointment</u> of faculty of practice attached to a department must be reviewed and recommended for appointment or reappointment by the promotion and tenure committee of the department in question. If the dean approves, he or she recommends the appointment to the provost and vice president for academic affairs on a prescribed form. If the appointment is approved, the provost and vice president for academic affairs notifies the faculty member.
- F. Initial Appointment of Research Faculty
  - 1. Research faculty are normally supported in large part from non-Commonwealth funds or are expected to generate their own support from such funds.
  - 2. The department chair recommends appointment of a full-time research faculty member to the dean. The dean recommends to the provost and vice president for academic affairs. The provost and vice president for academic affairs, consulting if appropriate with the vice president for research, makes the final decision concerning the appointment and, if the appointment is approved, notifies the faculty member.