

OLD DOMINION UNIVERSITY
BOARD OF VISITORS
ADMINISTRATION AND FINANCE COMMITTEE
April 27, 2017

MINUTES

The Administration and Finance Committee of the Board of Visitors of Old Dominion University met on Thursday, April 27, 2017, at 9:00 a.m. in Committee Room B of the Broderick Commons on the Norfolk campus. Present from the Board were:

Ross A. Mugler, Presiding Chair
Carlton F. Bennett (*ex-officio*)
Alton J. Harris
Lisa Smith

Absent from the Board:

Robert M. Tata, Chair
Fred J. Whyte, Vice Chair
Yvonne T. Allmond
Larry R. Hill
Donna L. Scassera
William D. Sessoms, Jr.
Ingrid Whitaker (*Faculty Representative*)
Petra Szonyegi (*Student Representative*)

Also present were:

Bruce Aird
Michael Brady
Leigh Comsudis
Dale Feltes
Giovanna Genard
Dillard George
David F. Harnage
Scott Harrison

Todd Johnson
Rich Le Moal
Maggie Libby
Donna Meeks
September Sanderlin
Deborah Swiecinski
Rusty Waterfield

The Chair called the meeting to order at 10:00 a.m.

I. ACTION ITEM

- A. **Approval of the Minutes** – Mr. Bennett moved to approve the minutes of the December 8, 2016 meeting. Ms. Smith seconded the motion. The minutes were unanimously approved by all members present and voting. (*Bennett, Harris, Smith*)

II. PRESENTATIONS

- A. **Shared Services for Operational and Cost Efficiency** – Mr. Rusty Waterfield, Associate Vice President for University Services and CIO, presented on using a shared services model for supporting research computing. The shared services model includes investing for scalability, deploying for efficiencies in operation and utilization, and enhancing support services. In an era of big data and large scale simulation, the shared services model has improved Old Dominion University's resources for researchers. He added that new faculty are given start-up packages to assist them and ensure they get what they need to launch their research on campus.

Ms. Smith asked if the algorithms belong to the University. Mr. Waterfield responded that the algorithms belong to the researchers. COO Harnage added that with the algorithms belonging to the researchers, which, in turn, makes them belong to the University.

Mr. Mugler asked how scale ability is developed. Mr. Waterfield responded that one way is to run benchmarks to determine the scale.

Mr. Waterfield noted that there is a Committee that makes all decisions and then Information Technology Services implements them, noting there are three staff members solely dedicated to high performance computing.

Chief Operating Officer Harnage noted he is trying to share with this Committee the broad spectrum of things happening and he gives credit to Mr. Waterfield and his staff for earning the faculty's trust enough to have the faculty give money to make this work and be successful to build something good for the University and help recreate good reputation and scale ability. He added, this is another example of how ODU is efficient.

- B. **Start On Success Program** – Ms. September Sanderlin, Vice President for Human Resources, presented information on the Start On Success Partnership with the Norfolk Public Schools. The University hosted three high school students by providing meaningful work experiences in the departments of Human Resources, Strategic Communications and Marketing, and the Monarch Card Center. The intent of the program is to positively influence outcomes in post-secondary education, training and/or

employment. Vice President Sanderlin added that this program began in 1995 to help students with disabilities.

The program was launched at Old Dominion, with Chief Operating Officer Harnage's approval, in the departments of Human Resources, Auxiliary Services/Card Center, and University Strategic Communication and Marketing. Each department sponsored interns from local high schools in the program.

Ms. Smith asked what disability, learning or emotional? Vice President Sanderlin responded that when the program started, it focused on learning disabilities but has now evolved to all students with disabilities that are on track for a standard or advanced high school diploma.

Vice President Sanderlin added that the student interns were paid a little above minimum wage and while working on campus each of them had a job coach with them. She provided information on each of the three interns that worked at the University and highlighted their successful experiences and accomplishments, noting that after completing their internships, all three of them now plan to attend college.

C. **Chief Operating Officer Report** – Chief Operating Officer David F. Harnage briefed the Committee on several items of interest.

Chief Operating Officer Harnage presented information on the New E3 School. This came about with a partnership in response to the Women's Caucus raising awareness of the need to have more childcare options available to faculty, staff and students. This resulted in additional child care options made available, especially near campus, but the arrangements with the New E3 School is not intended to compete with the University's Children's Learning and Research Center.

Chief Operating Officer Harnage then briefed the Committee on the new Dual Career Resource for hiring full-time faculty. Job search assistance is offered for up to one year, or in some instances, a University position may be identified for faculty spouses or partners. Mr. Mugler asked how well this is received by the academic community. Mr. Harnage responded that it has been received very well and there have been cases where if the University hadn't helped find employment for the spouse or partner, the University wouldn't have been able to recruit and hire the high-level faculty members in high profile areas.

Chief Operating Officer Harnage presented information on the April 18th Art Museum Groundbreaking ceremony. He thanked the Facilities Management Department for immediately removing water that was on the ground in the tent prior to the start of the ceremony. Mr. Harnage noted that the Barry's are very generous and gracious people to give Old Dominion University the ability to own and operate the museum. The University now has a complete design chosen and ready to construct, with money saved in the process. The savings will go to enhancing the operation of the museum.

III. STANDING REPORTS

The Committee then received briefings on the following standing reports:

- A. **Capital Outlay Projects Status Report** – Mr. Dale Feltes, Director of Design and Construction, presented information updates on the University’s projects.
- B. **Investment Report** – Ms. Maggie Libby, Director of Accounting for Foundations, CFO, provided the Investment Report.

Mr. Mugler requested that everyone in the room introduce themselves so new members of the Committee will be familiar with those in attendance.

The meeting was then adjourned at 11:00 a.m.